

General Fund Budget Projections FY 2021 - 2023

<i>Amounts in thousands</i>	Actual Results		Budget		Projections	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
RECAP OF REVENUE, EXPENDITURES, AND FUND BALANCES						
Beginning Fund Balances (budgetary basis)	\$ 203,093	\$ 232,776	\$ 256,687	\$ 243,650	\$ 230,478	\$ 198,253
Revenue	567,672	588,143	603,179	576,719	598,715	625,203
Transfers from other funds	7,084	5,707	5,156	8,162	10,635	11,677
Non-budgetary adjustment	15,147	1,126				
Funds available	\$ 792,996	\$ 827,752	\$ 865,022	\$ 828,532	\$ 839,828	\$ 835,133
Expenditures	\$ 277,669	\$ 293,118	\$ 324,850	\$ 311,359	\$ 333,756	\$ 336,930
Transfers to School Operations	199,717	204,813	213,593	214,459	227,093	234,323
Transfers to Capital Funds	29,848	25,935	35,761	21,185	30,702	23,113
Transfers to Debt Service	33,894	28,865	34,813	36,153	38,723	43,123
Transfers to Other Funds	19,093	18,335	21,600	14,897	22,514	26,417
Anticipated budget savings	-	-	(9,245)	-	(11,213)	(11,456)
Total expenditures/transfers	\$ 560,220	\$ 571,065	\$ 621,371	\$ 598,054	\$ 641,575	\$ 652,450
Ending Fund Balances	\$ 232,776	\$ 256,687	\$ 243,650	\$ 230,478	\$ 198,253	\$ 182,684

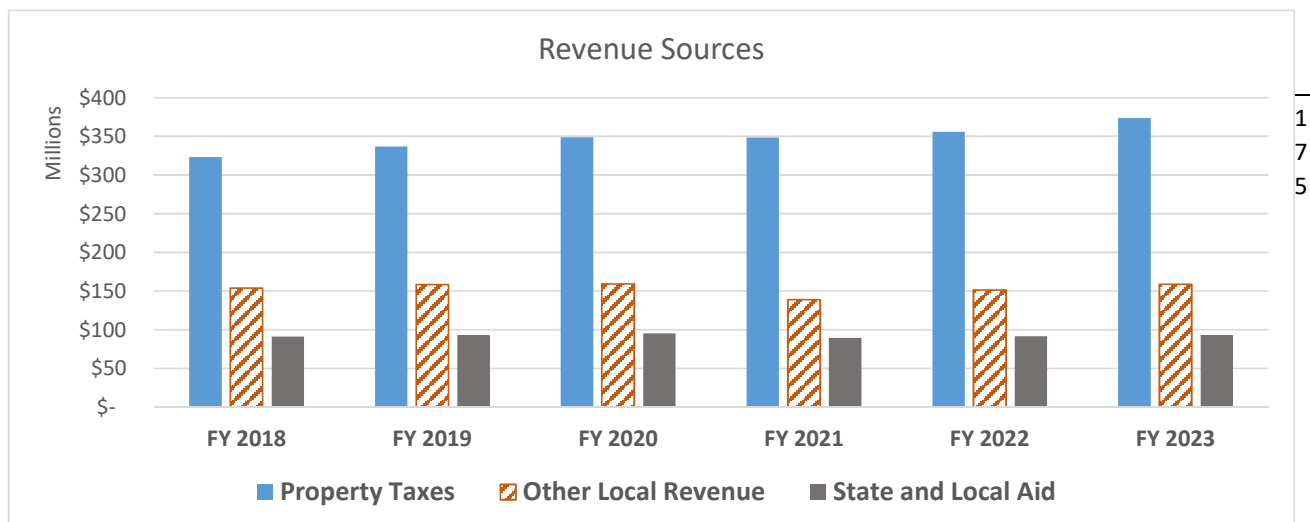
Fund Balance Requirements

Charter Requirements	\$ 34,060	\$ 35,289	\$ 36,191	\$ 34,603	\$ 35,923	\$ 37,512
Council Reserve Policy	68,121	70,577	72,381	69,206	71,846	75,024
City Lockbox for Capital	6,005	13,722	16,649	19,179	17,304	14,940
School Lockbox for Capital	16,669	25,136	34,285	36,941	38,512	37,894
TIF Reserves	2,490	2,604	2,983	3,365	3,695	4,042
Other Reserves						
Minimum Fund Balance	\$ 127,345	\$ 147,328	\$ 162,488	\$ 163,295	\$ 167,280	\$ 169,413
Excess Fund Balance	\$ 105,431	\$ 109,359	\$ 81,162	\$ 67,183	\$ 30,973	\$ 13,271

General Fund Budget Projections FY 2021 - 2023

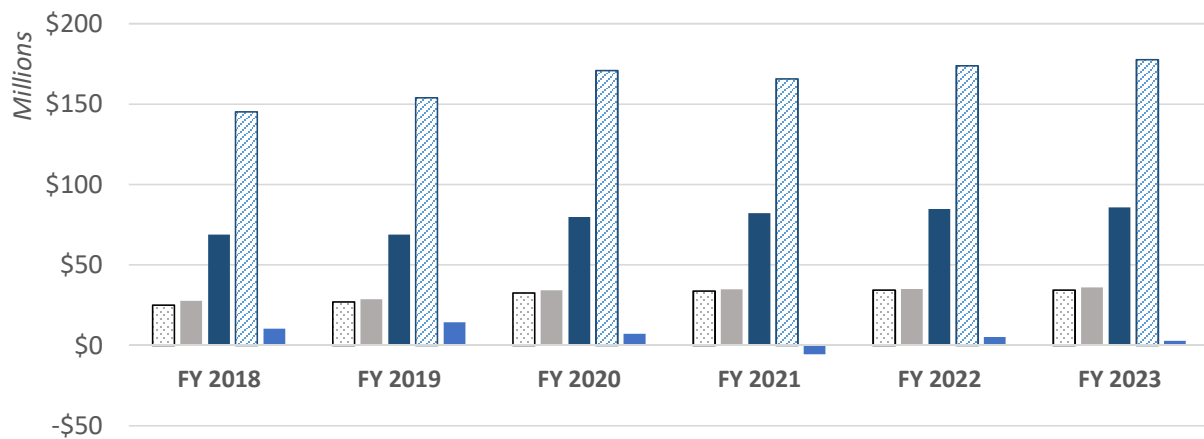
<i>Amounts in thousands</i>	Actual Results		Budget		Projections	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
REVENUE						
General Property Taxes	\$ 322,995	\$ 336,657	\$ 348,908	\$ 348,422	\$ 355,710	\$ 373,571
Other Local Taxes	132,224	135,733	138,147	122,451	133,022	139,476
Permits, Privilege & License Fees	2,561	2,569	2,627	2,486	2,731	2,901
Fines and Forfeitures	1,985	1,632	1,886	1,187	1,264	1,289
Interest & Rents	2,459	5,325	2,711	1,685	2,211	2,474
Charges for Services	13,261	11,934	13,403	10,856	11,676	12,102
Miscellaneous Revenue	834	753	553	444	492	526
Recovered Costs	586	501	-	-	-	-
State Noncategorical Aid	31,091	31,346	31,251	27,699	29,530	30,456
State Shared Expenses	14,219	15,445	16,894	16,133	16,717	17,046
Other State Categorical Aid	44,721	46,113	46,765	45,321	45,326	45,329
Federal Aid	829	135	35	35	35	35
Total Revenues	\$ 567,672	\$ 588,143	\$ 603,179	\$ 576,719	\$ 598,715	\$ 625,203

2018 2019 2020 2021 2022 2023



General Fund Budget Projections FY 2021 - 2023

<i>Amounts in thousands</i>	Actual Expended		Budget		Projections	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
EXPENDITURES						
Governance and Management	\$ 25,042	\$ 26,999	\$ 32,536	\$ 33,680	\$ 34,303	\$ 34,369
Quality Communities	27,889	28,745	34,385	34,952	35,166	36,118
Economic and Environmental Vitality	69,080	69,022	79,874	82,343	84,973	85,852
Public Safety and Justice	145,160	153,918	170,793	165,750	173,948	177,679
Non-Departmental and Internal Services	10,500	14,433	7,262	(5,366)	5,366	2,913
Total Expenditures	\$ 277,669	\$ 293,118	\$ 324,850	\$ 311,359	\$ 333,756	\$ 336,930



- Governance and Management
- Quality Communities
- Economic and Environmental Vitality
- Public Safety and Justice
- Non-Departmental and Internal Services

<i>Percentage of Total Expenditures</i>	Actual Expended		Budget		Projections	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Governance and Management	9.0%	9.2%	10.0%	10.8%	10.3%	10.2%
Quality Communities	10.0%	9.8%	10.6%	11.2%	10.5%	10.7%
Economic and Environmental Vitality	24.9%	23.5%	24.6%	26.4%	25.5%	25.5%
Public Safety and Justice	52.3%	52.5%	52.6%	53.2%	52.1%	52.7%
Non-Departmental Costs	3.8%	4.9%	2.2%	-1.7%	1.6%	0.9%
Totals	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

City of Chesapeake, Virginia
 FY 2020-21 Operating Budget

General Fund Budget Projections FY 2021 - 2023

<i>Amounts in thousands</i>	Actual Expended		Budget		Projections	
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
GENERAL FUND - DEPARTMENTS						
Agriculture	\$ 424	\$ 437	\$ 442	\$ 442	\$ 448	\$ 451
Audit Services	810	826	874	931	969	956
Board of Elections	1,245	1,136	1,580	1,594	1,831	1,554
Budget Office	657	721	806	844	871	888
Human Services - Comm Programs	1,046	1,201	2,183	2,458	2,403	2,367
Chesapeake Airport Authority	279	294	301	296	299	301
City Attorney	2,146	2,292	2,963	2,950	3,018	3,072
City Clerk	519	547	637	665	674	684
City Council/Mayor	397	399	455	403	401	410
City Manager	1,686	1,896	3,142	2,963	3,072	3,119
Commissioner of Revenue	3,398	3,588	4,122	4,094	4,191	4,227
Commonwealth's Attorney	4,586	4,740	5,214	5,568	5,646	5,749
Courts : Circuit Court	681	699	739	775	791	805
Courts: Circuit Court Clerk	2,115	2,353	2,741	2,759	2,807	2,863
Courts: General District Court	296	204	346	349	356	357
Courts: Juvenile/Domestic Relat	92	104	183	140	144	145
Courts: Magistrate	48	52	78	56	57	56
Court Services Unit	286	400	470	348	355	361
Customer Contact Center	822	917	971	1,007	1,038	1,042
Development and Permits	6,426	6,957	7,776	7,843	8,066	8,194
Economic Development	1,777	1,894	3,885	3,911	3,706	3,746
Finance Office	2,559	2,580	2,776	2,816	2,886	2,918
Fire Department	45,279	48,332	53,294	51,836	55,652	57,056
Health Department	2,564	2,559	2,923	2,942	2,957	2,967
Human Resources	2,106	2,364	2,650	3,234	2,854	2,907
Libraries	9,143	9,714	10,642	10,684	10,916	11,194
Non Departmental Costs	10,221	14,433	7,262	(5,366)	5,366	2,913
Parks, Recreation and Tourism	15,136	15,272	18,638	18,867	18,891	19,590
Planning Commission	57	48	69	65	69	69
Planning Department	2,207	2,285	2,702	2,705	2,766	2,802
Police Department	46,851	49,568	54,301	51,919	54,622	55,481
Public Communications	1,093	1,348	1,548	1,935	1,996	2,035
Public Works	58,188	57,108	64,700	67,081	69,619	70,289
Purchasing Office	836	929	1,097	1,142	1,170	1,185
Real Estate Assessor	2,415	2,639	2,839	2,849	2,939	2,983
Sheriff	44,924	47,466	53,427	52,001	53,519	54,803
Treasurer	4,351	4,816	6,075	6,252	6,392	6,389
	\$ 277,669	\$ 293,118	\$ 324,850	\$ 311,359	\$ 333,756	\$ 336,930