

CAPITAL IMPROVEMENT PLAN

Exhibit E

Fiscal Years 2017 - 2021

LOCKBOX RESERVES FOR FUTURE CAPITAL PROJECTS

All amounts in thousands (000)

City Lockbox	2016	2017	2018	2019	2020	2021
Opening Balance	\$ 4,674	\$ 8,185	\$ 7,434	\$ 3,920	\$ 5,188	\$ 5,977
Locked Revenue:						
Annual contribution	\$ 15,050	\$ 17,845	\$ 18,136	\$ 20,411	\$ 21,593	\$ 22,161
1¢ on real estate tax rate	2,207	2,271	2,327	2,387	2,451	2,518
Total Locked Revenue	\$ 17,257	\$ 20,116	\$ 20,463	\$ 22,798	\$ 24,043	\$ 24,679
Total Funds Available	\$ 21,931	\$ 28,301	\$ 27,897	\$ 26,718	\$ 29,231	\$ 30,656
Use of Lockbox:						
Debt service	\$ 6,018	\$ 13,185	\$ 15,267	\$ 17,817	\$ 19,019	\$ 19,754
Capital Projects Fund	7,728	7,682	8,710	3,713	4,235	5,100
Total Uses	\$ 13,746	\$ 20,867	\$ 23,977	\$ 21,530	\$ 23,254	\$ 24,854
Ending Balance	\$ 8,185	\$ 7,434	\$ 3,920	\$ 5,188	\$ 5,977	\$ 5,802

School Lockbox	2016	2017	2018	2019	2020	2021
Opening Balance	\$ 1,585	\$ 5,524	\$ 11,335	\$ 15,234	\$ 20,391	\$ 25,403
Locked Revenue:						
Annual contribution	\$ 18,006	\$ 20,801	\$ 21,092	\$ 23,367	\$ 24,589	\$ 25,197
Hotel tax - 3¢	2,000	2,150	2,372	2,439	2,488	2,537
1¢ on real estate tax rate	2,207	2,271	2,327	2,387	2,451	2,518
South Norfolk TIF	1,000	1,000	1,000	1,000	1,000	1,000
Other locked funds	-	-	-	-	-	-
Total Locked Revenue	\$ 23,213	\$ 26,222	\$ 26,791	\$ 29,193	\$ 30,527	\$ 31,251
Total Funds Available	\$ 24,798	\$ 31,746	\$ 38,125	\$ 44,427	\$ 50,918	\$ 56,654
Use of Lockbox:						
Debt service	\$ 13,137	\$ 13,836	\$ 17,311	\$ 18,536	\$ 20,015	\$ 22,656
School Operations	1,387	-	-	-	-	-
Capital Projects	4,750	6,576	5,581	5,500	5,500	5,500
Total Uses	\$ 19,274	\$ 20,412	\$ 22,891	\$ 24,036	\$ 25,515	\$ 28,156
Ending Balance	\$ 5,524	\$ 11,335	\$ 15,234	\$ 20,391	\$ 25,403	\$ 28,498

Starting in FY 2016 the non-dedicated annual contribution to the two lockboxes is increased by the annual reduction in the pre-lockbox debt service requirements. The reduction in pre-lockbox debt debt is shared equally between the City and the School lockboxes. Under this proposal, annual locked revenue increases by \$14.0 million in each lockbox between FY 2015 and FY 2020.

Starting in FY 2020, we propose increasing such contributions by one-percent each year in order to partially address inflationary impacts on capital resources.