

CAPITAL IMPROVEMENT PLAN  
Fiscal Years 2019 - 2023

Exhibit E

**LOCKBOX RESERVES FOR FUTURE CAPITAL PROJECTS**

*All amounts in thousands (000)*

<b>City Lockbox</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
Opening Balance	\$ 10,188	\$ 10,448	\$ 6,828	\$ 10,098	\$ 12,216	\$ 14,268	\$ 10,991
Locked Revenue:							
Annual contribution	\$ 17,845	\$ 18,136	\$ 20,411	\$ 21,593	\$ 22,161	\$ 22,698	\$ 22,915
1¢ on real estate tax rate	2,271	2,384	2,462	2,543	2,626	2,711	2,797
Total Locked Revenue	\$ 20,116	\$ 20,520	\$ 22,873	\$ 24,136	\$ 24,787	\$ 25,409	\$ 25,713
Total Funds Available	\$ 30,304	\$ 30,968	\$ 29,700	\$ 34,233	\$ 37,002	\$ 39,677	\$ 36,704
Use of Lockbox:							
Debt service	\$ 5,303	\$ 12,905	\$ 13,610	\$ 14,432	\$ 15,874	\$ 19,766	\$ 19,778
Capital Projects Fund	14,553	11,235	5,992	7,585	6,860	8,920	6,940
Total Uses	\$ 19,856	\$ 24,140	\$ 19,602	\$ 22,017	\$ 22,734	\$ 28,686	\$ 26,718
Ending Balance	\$ 10,448	\$ 6,828	\$ 10,098	\$ 12,216	\$ 14,268	\$ 10,991	\$ 9,986

<b>School Lockbox</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
Opening Balance	\$ 5,543	\$ 11,371	\$ 16,669	\$ 19,750	\$ 21,978	\$ 20,630	\$ 18,371
Locked Revenue:							
Annual contribution	\$ 20,801	\$ 21,092	\$ 23,367	\$ 24,589	\$ 25,197	\$ 25,775	\$ 26,033
Hotel tax - 3¢	2,150	2,250	2,600	2,600	2,600	2,600	2,600
1¢ on real estate tax rate	2,271	2,384	2,462	2,543	2,626	2,711	2,797
South Norfolk TIF	1,000	1,000	1,000	1,000	1,000	-	-
Other locked funds	-	-	-	-	-	-	-
Total Locked Revenue	\$ 26,222	\$ 26,726	\$ 29,429	\$ 30,731	\$ 31,423	\$ 31,085	\$ 31,430
Total Funds Available	\$ 31,764	\$ 38,097	\$ 46,098	\$ 50,481	\$ 53,401	\$ 51,716	\$ 49,801
Use of Lockbox:							
Debt service	\$ 13,818	\$ 14,847	\$ 19,348	\$ 21,503	\$ 25,770	\$ 26,345	\$ 26,856
School Operations	-	-	-	-	-	-	-
Capital Projects	6,576	6,581	7,000	7,000	7,000	7,000	7,000
Total Uses	\$ 20,394	\$ 21,428	\$ 26,348	\$ 28,503	\$ 32,770	\$ 33,345	\$ 33,856
Ending Balance	\$ 11,371	\$ 16,669	\$ 19,750	\$ 21,978	\$ 20,630	\$ 18,371	\$ 15,945

Starting in FY 2016 the non-dedicated annual contribution to the two lockboxes is increased by the annual reduction in the pre-lockbox debt service requirements. The reduction in pre-lockbox debt debt is shared equally between the City and the School lockboxes. Under this proposal, annual locked revenue increases by \$14.0 million in each lockbox between FY 2015 and FY 2020.

Starting in FY 2020, we propose increasing such contributions by one-percent each year in order to partially address inflationary impacts on capital resources.