Capital Improvement Program
2021-2025
City Council Work Session
November 12, 2019
Discussion

- Objectives of Capital Plan
- Capacity to fund capital program
- Summary of capital improvement plans
- Financing plans
- New projects and revisions recommended
- Impact on debt policies
Objectives

• Preserve and protect existing infrastructure and municipal facilities
• Strategic investments
• Comply with Federal and State regulations and permits
• Maintain City’s financial stability
  • Address essential deficiencies
  • Insure efforts are sustainable beyond five-year plan
Capital Financing Capacity

- Debt policies
- Lockboxes for General Government and Schools
  - Support existing and future debt issuances
  - Excess cash balances are used to cash fund projects
- Enterprise Funds
  - Available cash used for pay-go
  - Cash flow analysis – based on approved rate structure
  - Coverage tests
- Assigned fund balances and excess reserves
Use of General Fund Balance

• Important portion of the cash funding for capital projects
• City reserve policy is to budget 18% for reserves
• Funds in excess of charter and policy reserves are assigned for one-time funding
  • Assignment for one-time spending: $63 million at June 2019
  • Less $16.9 million for FY 2020 capital allocations leaves $46.4 million
• Excess revenue and unspent appropriations are credited each year
• Recommend applying available funds towards capital plan
  • Ranges from $3.6 million to $16.5 million each year over the planning period
Financial Metric Estimates

Council Adopted Policies

- Per capita debt is less than $3,000
- Debt is less than 3.5% of assessed value of real estate
- Annual debt service is not greater than 10% of revenue

Proposed CIP

- Per capital debt remains at or below $1,600
- Debt is not greater than 1.5% of projected real estate assessments
- Annual debt service is not greater than 7.4% of projected revenue

Debt, debt service, and revenue include only General Government activity and exclude enterprise fund activities (Utilities, Stormwater and Toll Roads)
Approved CIP 2020-24: $577 Million

- Transportation: 23%
- Public Utilities: 24%
- Public Schools: 25%
- Community Facilities: 8%
- Parks Rec & Tourism: 7%
- Storm Water: 5%
- Public Safety: 4%
- Other Projects: 4%
- Parks Rec & Tourism: 7%
Proposed CIP 2020-25: $584 Million

- Public Schools: 29%
- Public Utilities: 22%
- Parks Rec & Tourism: 5%
- Public Safety: 6%
- Community Facilities: 8%
- Storm Water: 3%
- Other Projects: 8%
- Transportation: 19%
- Public Schools: 29%

Capital program – 2017-25

Comparison of 5-Year Plans
## Capital Program (in millions)

<table>
<thead>
<tr>
<th></th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
<th>FY 2024</th>
<th>FY 2025</th>
<th>Total</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Government</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Facilities</td>
<td>$12.88</td>
<td>$17.35</td>
<td>$4.36</td>
<td>$6.96</td>
<td>$6.60</td>
<td>$48.14</td>
<td>8%</td>
</tr>
<tr>
<td>Economic Development</td>
<td>13.48</td>
<td>2.69</td>
<td>0.71</td>
<td>0.73</td>
<td>0.71</td>
<td>18.32</td>
<td>3%</td>
</tr>
<tr>
<td>Education</td>
<td>13.00</td>
<td>13.00</td>
<td>13.00</td>
<td>56.50</td>
<td>73.00</td>
<td>168.50</td>
<td>29%</td>
</tr>
<tr>
<td>Information Technology</td>
<td>4.17</td>
<td>5.99</td>
<td>5.00</td>
<td>5.20</td>
<td>9.86</td>
<td>30.22</td>
<td>5%</td>
</tr>
<tr>
<td>Parks, Recreation &amp; Tourism</td>
<td>5.81</td>
<td>5.65</td>
<td>5.41</td>
<td>6.31</td>
<td>4.25</td>
<td>27.42</td>
<td>5%</td>
</tr>
<tr>
<td>Public Safety</td>
<td>5.00</td>
<td>8.99</td>
<td>3.08</td>
<td>7.01</td>
<td>7.67</td>
<td>31.75</td>
<td>5%</td>
</tr>
<tr>
<td>Transportation</td>
<td>28.57</td>
<td>46.48</td>
<td>13.72</td>
<td>1.20</td>
<td>11.03</td>
<td>101.00</td>
<td>17%</td>
</tr>
<tr>
<td><strong>Total General</strong></td>
<td>$82.90</td>
<td>$100.15</td>
<td>$45.28</td>
<td>$83.91</td>
<td>$113.11</td>
<td>$425.36</td>
<td>73%</td>
</tr>
<tr>
<td><strong>Enterprise Funds</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Utilities</td>
<td>$38.71</td>
<td>$20.77</td>
<td>$27.85</td>
<td>$24.25</td>
<td>$18.37</td>
<td>$129.95</td>
<td>22%</td>
</tr>
<tr>
<td>Stormwater</td>
<td>6.00</td>
<td>4.30</td>
<td>2.25</td>
<td>2.10</td>
<td>1.90</td>
<td>16.55</td>
<td>3%</td>
</tr>
<tr>
<td>CTS: Expressway/Dominion</td>
<td>0.14</td>
<td>3.67</td>
<td>3.63</td>
<td>4.60</td>
<td>-</td>
<td>12.04</td>
<td>2%</td>
</tr>
<tr>
<td><strong>Total All Funds</strong></td>
<td>$127.75</td>
<td>$128.90</td>
<td>$79.00</td>
<td>$114.86</td>
<td>$133.38</td>
<td>$583.90</td>
<td>100%</td>
</tr>
</tbody>
</table>
## Financing Strategy (in millions)

<table>
<thead>
<tr>
<th></th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
<th>FY 2024</th>
<th>FY 2025</th>
<th>Total</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Funding:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>City cash</td>
<td>$65.81</td>
<td>$59.61</td>
<td>$47.20</td>
<td>$50.34</td>
<td>$48.23</td>
<td>$271.19</td>
<td>46%</td>
</tr>
<tr>
<td>Grants and proffers</td>
<td>22.54</td>
<td>28.82</td>
<td>10.71</td>
<td>0.90</td>
<td>7.58</td>
<td>70.55</td>
<td>12%</td>
</tr>
<tr>
<td><strong>Total cash funding</strong></td>
<td>$88.35</td>
<td>$88.43</td>
<td>$57.90</td>
<td>$51.24</td>
<td>$55.81</td>
<td>$341.74</td>
<td>59%</td>
</tr>
<tr>
<td><strong>Debt Funding:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Obligation Bonds</td>
<td>$20.08</td>
<td>$31.48</td>
<td>$9.10</td>
<td>$52.63</td>
<td>$70.08</td>
<td>$183.36</td>
<td>31%</td>
</tr>
<tr>
<td>Revenue Bonds</td>
<td>19.32</td>
<td>8.98</td>
<td>12.00</td>
<td>11.00</td>
<td>7.50</td>
<td>58.81</td>
<td>10%</td>
</tr>
<tr>
<td><strong>Total debt funding</strong></td>
<td>$39.40</td>
<td>$40.46</td>
<td>$21.10</td>
<td>$63.63</td>
<td>$77.58</td>
<td>$242.16</td>
<td>41%</td>
</tr>
<tr>
<td><strong>Total funding sources</strong></td>
<td>$127.75</td>
<td>$128.90</td>
<td>$79.00</td>
<td>$114.86</td>
<td>$133.38</td>
<td>$583.90</td>
<td>100%</td>
</tr>
</tbody>
</table>
### Cash Funding (in millions)

<table>
<thead>
<tr>
<th>Fund</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
<th>FY 2024</th>
<th>FY 2025</th>
<th>Total</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>City lockbox</td>
<td>$ 7.57</td>
<td>$ 10.64</td>
<td>$ 10.09</td>
<td>$ 10.96</td>
<td>$ 8.92</td>
<td>$48.18</td>
<td>14%</td>
</tr>
<tr>
<td>School lockbox</td>
<td>7.00</td>
<td>7.00</td>
<td>7.00</td>
<td>10.50</td>
<td>14.50</td>
<td>46.00</td>
<td>13%</td>
</tr>
<tr>
<td>Grants and proffers</td>
<td>22.54</td>
<td>28.82</td>
<td>10.71</td>
<td>0.90</td>
<td>7.58</td>
<td>70.55</td>
<td>21%</td>
</tr>
<tr>
<td>Greenbrier/South Norfolk TIFs</td>
<td>11.40</td>
<td>8.00</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>19.40</td>
<td>6%</td>
</tr>
<tr>
<td>Stormwater Fund</td>
<td>3.70</td>
<td>2.70</td>
<td>2.25</td>
<td>2.10</td>
<td>1.90</td>
<td>12.65</td>
<td>4%</td>
</tr>
<tr>
<td>Public Utility Fund</td>
<td>9.39</td>
<td>11.79</td>
<td>15.85</td>
<td>17.25</td>
<td>14.87</td>
<td>69.15</td>
<td>20%</td>
</tr>
<tr>
<td>Chesapeake Transportation Fund</td>
<td>0.14</td>
<td>3.67</td>
<td>3.63</td>
<td>4.60</td>
<td>-</td>
<td>12.04</td>
<td>4%</td>
</tr>
<tr>
<td><strong>Fund Balances:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital (incl. Park Open Space)</td>
<td>1.30</td>
<td>1.00</td>
<td>0.50</td>
<td>0.50</td>
<td>0.50</td>
<td>3.80</td>
<td>1%</td>
</tr>
<tr>
<td>General Fund</td>
<td>16.22</td>
<td>13.06</td>
<td>6.02</td>
<td>3.58</td>
<td>6.68</td>
<td>45.56</td>
<td>13%</td>
</tr>
<tr>
<td>Open Space/Agricultural Pres</td>
<td>0.61</td>
<td>0.61</td>
<td>0.61</td>
<td>0.61</td>
<td>0.61</td>
<td>3.05</td>
<td>1%</td>
</tr>
<tr>
<td>Other Funds</td>
<td>8.48</td>
<td>1.14</td>
<td>1.25</td>
<td>0.25</td>
<td>0.25</td>
<td>11.37</td>
<td>3%</td>
</tr>
<tr>
<td><strong>Total Cash</strong></td>
<td>$ 88.35</td>
<td>$ 88.43</td>
<td>$ 57.90</td>
<td>$ 51.24</td>
<td>$ 55.81</td>
<td>$341.74</td>
<td>100%</td>
</tr>
</tbody>
</table>
Lockboxes – Annual Contributions

- Green bars represent pre-lockbox debt (PLD) service.
- As PLD declines, annual contributions rise.
- Annual reductions in PLD are shared equally between City and Schools.
- Starting in FY 2016, $1 million annual facility investment is included in City lockbox.
# City Lockbox (in thousands)

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
<th>FY 2024</th>
<th>FY 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opening balance</td>
<td>$13,722</td>
<td>$16,649</td>
<td>$18,920</td>
<td>$17,380</td>
<td>$15,211</td>
<td>$11,979</td>
</tr>
<tr>
<td>Locked Revenue:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Real estate taxes ... 1¢</td>
<td>2,577</td>
<td>2,678</td>
<td>2,784</td>
<td>2,894</td>
<td>3,009</td>
<td>3,084</td>
</tr>
<tr>
<td>General tax revenue</td>
<td>21,593</td>
<td>22,161</td>
<td>22,698</td>
<td>22,915</td>
<td>23,134</td>
<td>23,356</td>
</tr>
<tr>
<td>Total funds available</td>
<td>$37,892</td>
<td>$41,487</td>
<td>$44,402</td>
<td>$43,189</td>
<td>$41,355</td>
<td>$38,418</td>
</tr>
<tr>
<td>Use of lockbox for:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt payments</td>
<td>$12,259</td>
<td>$14,997</td>
<td>$16,378</td>
<td>$17,889</td>
<td>$18,421</td>
<td>$19,982</td>
</tr>
<tr>
<td>Cash funding of CIP</td>
<td>8,984</td>
<td>7,570</td>
<td>10,644</td>
<td>10,088</td>
<td>10,955</td>
<td>8,920</td>
</tr>
<tr>
<td>Total uses</td>
<td>$21,243</td>
<td>$22,567</td>
<td>$27,022</td>
<td>$27,977</td>
<td>$29,376</td>
<td>$28,902</td>
</tr>
<tr>
<td>Ending Fund Balance</td>
<td>$16,649</td>
<td>$18,920</td>
<td>$17,380</td>
<td>$15,211</td>
<td>$11,979</td>
<td>$9,516</td>
</tr>
</tbody>
</table>
### School Lockbox (in thousands)

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
<th>FY 2024</th>
<th>FY 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opening balance</td>
<td>$25,137</td>
<td>$34,285</td>
<td>$37,469</td>
<td>$39,184</td>
<td>$38,409</td>
<td>$32,993</td>
</tr>
<tr>
<td>Locked Revenue:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hotel taxes</td>
<td>2,650</td>
<td>2,471</td>
<td>2,518</td>
<td>2,566</td>
<td>2,614</td>
<td>2,664</td>
</tr>
<tr>
<td>Real estate taxes ... 1¢</td>
<td>2,577</td>
<td>2,673</td>
<td>2,767</td>
<td>2,861</td>
<td>2,955</td>
<td>3,050</td>
</tr>
<tr>
<td>South Norfolk TIF</td>
<td>1,000</td>
<td>1,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>General tax revenue</td>
<td>24,589</td>
<td>25,197</td>
<td>25,775</td>
<td>26,033</td>
<td>26,293</td>
<td>26,556</td>
</tr>
<tr>
<td>Total funds available</td>
<td>$55,952</td>
<td>$65,625</td>
<td>$68,528</td>
<td>$70,643</td>
<td>$70,271</td>
<td>$65,262</td>
</tr>
<tr>
<td>Use of lockbox for:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt payments</td>
<td>$14,667</td>
<td>$21,156</td>
<td>$22,345</td>
<td>$25,233</td>
<td>$26,779</td>
<td>$26,601</td>
</tr>
<tr>
<td>Cash funding of CIP</td>
<td>7,000</td>
<td>7,000</td>
<td>7,000</td>
<td>7,000</td>
<td>10,500</td>
<td>14,500</td>
</tr>
<tr>
<td>Total uses</td>
<td>$21,667</td>
<td>$28,156</td>
<td>$29,345</td>
<td>$32,233</td>
<td>$37,279</td>
<td>$41,101</td>
</tr>
<tr>
<td>Ending Fund Balance</td>
<td>$34,285</td>
<td>$37,469</td>
<td>$39,184</td>
<td>$38,409</td>
<td>$32,993</td>
<td>$24,161</td>
</tr>
</tbody>
</table>
PROJECT RECOMMENDATIONS

Capital Improvement Program
2021-2025
Community Facilities

- **Capital Plans** – $48.1 million
  - Significant changes from last year
    - CIBH – Expansion of main site on Great Bridge Blvd. $6.00 million
    - Libraries – two new renewal projects (5 sites) $0.95 million

- **Existing Projects**
  - High priority facility renewals averages $2.3 million annually
  - Public Works/Utilities Facility $14.5 million in FY 2021
    - Delayed project start to FY 2022
  - Joint City/School Garage added $4.0 million to project
Facility Renewals – Funding

<table>
<thead>
<tr>
<th>Year</th>
<th>Citywide</th>
<th>Jail/Sheriff</th>
<th>Sidewalks/Parking Lots</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2013</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2014</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2015</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2016</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2017</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2018</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2019</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2020</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2021</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2022</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2023</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2024</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2025</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

City of Chesapeake
Economic Development

- **Capital Plans – $18.3 million**
- Significant changes from last year
  - South Norfolk Municipal Building – added $12.3 M to begin construction
  - Great Bridge Village Plan Implementation – added $500,000 (5 years)
  - Industrial Waterfront Study – added $400,000
  - Open Space and Agricultural Preservation – extended into FY 2025
Education

• **Capital Plans** – $168.5 million

• Modernization Projects:
  • Future modernization – TBD $43.5 million (2024)
  • Future modernization – TBD $60.0 million (2025) *added*

• Building Renewals $55 million ($11 M/year)

• School bus/tech replacements $10 million ($2 M/year)
Information Technology

• **Capital Plans – $30.2 million**
• Additions to capital plans ($13.7 million above 2020-2024 plan):
  • Regional Broadband Ring added $5.0 million
  • Enterprise Application Modernization added $10.0 million
  • Fiber Conduit – Mt. Pleasant Road added $460,000
  • System security added $425,000
  • Library service expansion – remote services added $654,000
• Existing projects to upgrade city broadband access, business systems and public safety, library, administrative technology continue as planned ($13.7 million)
Parks, Recreation & Tourism

• **Capital Plans** – $27.4 million
  • Heritage Park – $1.5 million to add utilities, ranger station, and trails (2024)
  • Heron Landing Park at Indian River – $750,000 for river access (2021-24)
  • Continue annual park and recreational improvements – $1.2 million/year
  • Open Space for Park Amenities – averages $700,000 annually
  • Conference Center refresh finishes and systems – $440,000 (2021-22)
  • Northwest River Park – rebuild facilities – $4.0 million (2021-24)
  • Park and Recreation Expansions/Opportunities TBD – $8.0 million
Public Safety

- **Capital Plans - $31.75 million**
- **New Projects:**
  - Radio replacements 2021-25 $6.63 million
  - Emergency shelter power supplies 2021-23 $0.51 million
  - Fire – biomedical equipment replacements 2025 $3.50 million
  - Fire – other equipment replacements 2021-25 $1.03 million
- **Existing Projects:**
  - Dock Landing Fire Station 2021-22 $6.85 million
  - BM Williams Fire Station (design) 2025 $0.95 million
  - Grassfield Fire/Police Station – (land) 2021 $0.50 million
  - Jail and Sheriff office renewals 2021-25 $2.70 million
  - Fire vehicle replacements 2021-25 $7.50 million
Public Utilities

• **Capital Plans – $130 million**

• New projects:
  • West Road Sewer Line (to airport) 2023 $ 7.5 million
  • Oak Grove Tower Rehab 2025 $ 1.5 million
  • Pump Stations – replace electrical panels 2025 $ 0.5 million

• Existing projects:
  • SCADA Control System Replacement 2022-24 $ 6.0 million
  • South Central Water Transmission #1 2021 $15.6 million
  • Regional consent order 2021-25 $19.0 million
  • Automated meter reading 2021-24 $14.0 million
  • Fentress NALF Water Transmission 2021 $10.0 million
Public Utilities, continued

Existing projects, continued:

- Cavalier Water Tower Rehab: 2025, $1.6 million
- Lake Gaston Pipeline – cost participation: 2020-24, $1.7 million
- Northwest River Lakes/Pump Stations: 2021-23, $2.0 million
- Raw water transmission line (Suffolk): 2021, $2.7 million
- Rehab sewer pump stations: 2021-25, $11.2 million
- Water and sewer lines: 2021-25, $14.9 million
- Water treatment plant renewals: 2021-25, $21.7 million
Stormwater

- **Capital Plans** – $16.55 million (down from $26.8 M)
  - New projects – flood control
    - Arboretum Channel Improvements FY 2021 $ 0.3 million
    - Chesapeake Avenue Area (TIF) FY 2021-22 $ 3.6 million
    - Cooper’s Ditch Regrading (pro-rata) FY 2021 $ 1.0 million
    - Norfolk Highlands FY 2025 $ 1.2 million
  - Changes to existing projects
    - Citywide Outfall Regrading/Restoration Reduced by $2.25 million
    - Resiliency and Reliability *(ELIMINATED)* Reduced by $4.10 million
Transportation

- **Capital Plans – $130.2 million**
- Changes to existing projects:
  - George Washington Hwy. – delay start 2025 $20.5 M delayed
  - Non-Arterial Street Paving 2024 $2.0 M removed
  - Expressway Repaving – continue paving 2023-24 $7.9 M added
- New projects:
  - Battlefield/Volvo Intersection Improvements 2024-25 $1.48 M
  - Cedar Road Widening (City Hall to Battlefield) 2025 $0.40 M *
  - Citywide Trail/Open Space Connectivity Study 2022-23 $0.38 M
  - Dominion Blvd. Toll System Upgrades 2023 $0.33 M

*Initial Design; additional state/local funding required beyond FY 2025*
Transportation, continued

• New Projects (continued):
  • Elbow Road Center Lane Addition 2025 $ 0.25 M *
  • Greentree Road Extension 2025 $ 0.50 M *
  • Johnstown Road/Battlefield Intersection 2025 $ 0.30 M *
  • Mt. Pleasant Road/Great Bridge Bypass 2024-25 $ 6.00 M **
  • Mt. Pleasant Road Widening – ROW 2025 $ 0.60 M
  • Pavement Condition Study 2021 $ 0.30 M
  • Traffic Signal Reconstruction (foundations) 2021 $ 1.16 M
  • Weiss Lane Widening 2022-25 $ 0.90 M *

* Initial Design; additional state/local funding required beyond FY 2025
** VDOT funded project (no local funding)
Transportation, continued

• **Other Existing Projects** *(INCLUDES PRIOR YEAR FUNDING)*
  - 22\textsuperscript{nd} Street Bridge – fully funded Underway $18.3 M ✱
  - Centerville Bridge Rehab 2018-24 $10.3 M ⚫ ✱
  - Freeman Avenue Bridge 2021-22 $25.4 M ⚫
  - Elbow Road Widening – phase 2 2019-21 $20.2 M ⚫ ✱
  - Johnstown Road Ditches and Shoulders 2021-23 $22.5 M ⚫
  - Mt. Pleasant widening – phase 2 2020-22 $9.7 M ⚫ ✱
  - Oaklette Bridge Repairs 2020-22 $5.1 M ✱
  - Triple Decker Bridge Repairs 2013-21 $8.9 M ✱

✱ Project contingent on 50% state and/or federal cost sharing
★ State of Good Repair ☠ Includes prior year funding
Not everything was funded

- Ballfields at Deep Creek and Centerville
- Flood control to address severe rain events
- Relocation of North Battlefield Fire Station (#4)
- Extension of Dismal Swamp Canal Trail
- Relocation of SPSA Transfer Station in Greenbrier
- Property acquisition for new business parks
- Improving/repaving local streets and roads
- School renovations, modernizations, expansions
- Minuteman Drive – demolition/site restoration
- Continued funding of Public Works/Public Utilities Operations Center
- Multi-purpose stadium(s) – Parks/Schools
Unfunded Projects

- Focus on truly critical projects that are need now
- Excludes projects that are not critical and that can be delayed indefinitely
- Most of increase in non-critical is for utility extensions and improvements
Next Steps for City Council

• Work sessions – available through adoption date
• Public hearing is required before adoption
• Adoption of Capital Improvement Program
  • Late January or early February
• Appropriation of FY 2020 Capital Budget
  • May 12, 2020