

CAPITAL IMPROVEMENT PLAN

Exhibit E

Fiscal Years 2018 - 2022

**LOCKBOX RESERVES FOR FUTURE CAPITAL PROJECTS**

*All amounts in thousands (000)*

<b>City Lockbox</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Opening Balance	\$ 4,674	\$ 10,188	\$ 10,299	\$ 8,375	\$ 10,029	\$ 11,991	\$ 13,799
Locked Revenue:							
Annual contribution	\$ 15,050	\$ 17,845	\$ 18,136	\$ 20,411	\$ 21,593	\$ 22,161	\$ 22,698
1¢ on real estate tax rate	2,207	2,271	2,384	2,450	2,517	2,586	2,656
Total Locked Revenue	\$ 17,257	\$ 20,116	\$ 20,520	\$ 22,861	\$ 24,110	\$ 24,747	\$ 25,354
Total Funds Available	\$ 21,931	\$ 30,304	\$ 30,819	\$ 31,236	\$ 34,138	\$ 36,738	\$ 39,153
Use of Lockbox:							
Debt service	\$ 6,016	\$ 5,302	\$ 12,809	\$ 13,897	\$ 17,562	\$ 17,679	\$ 21,106
Capital Projects Fund	5,728	14,703	9,635	7,310	4,585	5,260	6,660
Total Uses	\$ 11,744	\$ 20,005	\$ 22,444	\$ 21,208	\$ 22,147	\$ 22,939	\$ 27,766
Ending Balance	\$ 10,188	\$ 10,299	\$ 8,375	\$ 10,029	\$ 11,991	\$ 13,799	\$ 11,387

<b>School Lockbox</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Opening Balance	\$ 1,585	\$ 5,543	\$ 11,371	\$ 14,510	\$ 17,063	\$ 17,512	\$ 16,058
Locked Revenue:							
Annual contribution	\$ 18,006	\$ 20,801	\$ 21,092	\$ 23,367	\$ 24,589	\$ 25,197	\$ 25,775
Hotel tax - 3¢	2,000	2,150	2,250	2,320	2,393	2,468	2,545
1¢ on real estate tax rate	2,207	2,271	2,384	2,450	2,517	2,586	2,656
South Norfolk TIF	1,000	1,000	1,000	1,000	1,000	1,000	-
Other locked funds	-	-	-	-	-	-	-
Total Locked Revenue	\$ 23,213	\$ 26,222	\$ 26,726	\$ 29,137	\$ 30,499	\$ 31,250	\$ 30,975
Total Funds Available	\$ 24,798	\$ 31,764	\$ 38,097	\$ 43,647	\$ 47,561	\$ 48,762	\$ 47,033
Use of Lockbox:							
Debt service	\$ 13,119	\$ 13,818	\$ 17,006	\$ 19,585	\$ 23,049	\$ 25,705	\$ 26,241
School Operations	1,387	-	-	-	-	-	-
Capital Projects	4,750	6,576	6,581	7,000	7,000	7,000	7,000
Total Uses	\$ 19,256	\$ 20,394	\$ 23,587	\$ 26,585	\$ 30,049	\$ 32,705	\$ 33,241
Ending Balance	\$ 5,543	\$ 11,371	\$ 14,510	\$ 17,063	\$ 17,512	\$ 16,058	\$ 13,792

Starting in FY 2016 the non-dedicated annual contribution to the two lockboxes is increased by the annual reduction in the pre-lockbox debt service requirements. The reduction in pre-lockbox debt debt is shared equally between the City and the School lockboxes. Under this proposal, annual locked revenue increases by \$14.0 million in each lockbox between FY 2015 and FY 2020.

Starting in FY 2020, we propose increasing such contributions by one-percent each year in order to partially address inflationary impacts on capital resources.