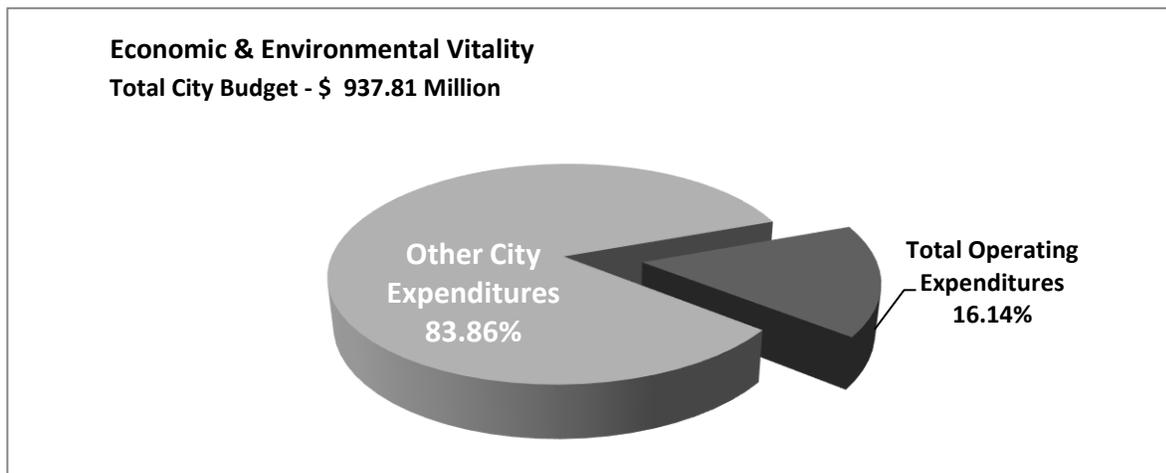


Economic & Environmental Vitality

Summary

These departments are focused on the development of the local economy and physical environment. Departments in this section are concerned with the infrastructure (roads, water/sewer lines, stormwater drains) or land use including residential building codes, agricultural land use, and business development of the City.

Budget by Department	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
112050 Agriculture	\$ 345,824	\$ 389,411	\$ 412,598	6.0%
112070 Conference Center & Visitors Bureau	3,635,635	3,777,683	3,757,541	-0.5%
113080 Development & Permits	5,607,822	6,672,757	7,121,407	6.7%
113010 Economic Development				
Business Dev. & Retention	1,817,303	1,771,267	1,732,915	-2.2%
Tax Increment Financing	3,898	850,000	87,000	-89.8%
111050 Planning	1,768,734	2,130,932	2,147,840	0.8%
150000 Planning Commission & OSAP	40,515	229,077	236,824	3.4%
112030 Public Utilities	54,284,366	61,136,582	64,299,471	5.2%
112040 Public Works	67,793,464	74,412,099	81,246,026	9.2%
Total Operating Expenditures	\$ 135,297,562	\$ 151,369,808	\$ 161,041,622	6.4%



Economic & Environmental Vitality

Summary

Operating Revenues	FY 13-14	FY 14-15	FY 15-16	Change from
Resource	Budget	Budget	Budget	prior year
General Property Taxes	\$ 8,634,062	\$ 9,446,644	\$ 9,720,584	9.4%
Other Local Taxes	3,443,921	3,557,698	3,615,000	3.3%
Permits, Privilege & License Fee	2,208,703	2,641,020	2,214,270	19.6%
Fines and Forfeitures	454,645	400,000	438,900	-12.0%
Use of Money and Property	1,697,817	1,971,894	1,586,931	16.1%
Charges for Services	82,153,786	77,163,093	84,471,284	-6.1%
Miscellaneous Revenue	12,008,291	12,316,007	13,038,267	2.6%
Recovered Costs	21,573	18,495	108,695	-14.3%
State Shared Expenses	76,101	75,348	75,348	-1.0%
State Other Categorical Aid	31,145,442	31,755,412	33,284,580	2.0%
Total Revenues	142,463,707	140,013,431	149,216,679	-1.7%
General Fund Contribution	26,743,547	34,257,220	35,246,985	28.1%
Total Resources	\$ 169,207,254	\$ 174,270,651	\$ 184,463,664	3.0%

- General property taxes include amounts for each Tax Increment Financing District and the Open Space and Agricultural Fund's committed revenue.
- Other Local taxes include the \$1 per night hotel tax for Conventions and Visitors Bureau along with lodging and restaurant food taxes credited to the Conference Center.
- Permits, Privilege & License Fees include electrical, mechanical, plumbing, and building permits issued by the Development and Permits department and credited to the General Fund.
- Fines and forfeitures include overweight vehicle citations written by the Police Department, but used to fund maintenance of bridges in the Public Works department.
- Use of money and property includes a General Fund payment to Public Utilities for maintenance of fire hydrants, along with rents collected at the Conference Center, and interest earnings for Enterprise funds.
- Charges for services include water and sewer usage charges to customers, as well as, tolls collected on the Chesapeake Expressway.
- Miscellaneous revenues include the sales of food and beverage at the Conference Center.
- Recovered costs typically include collection of non-tax receivables that originated in previous years.
- State aid includes funding for maintaining roads and bridges.

Economic & Environmental Vitality

Summary

This section includes significant resources that are dedicated for specific uses are not available to address the City's general cost of governmental operations. Included in this section are the following funds that contain restrictions on their usage:

Public Utilities, an enterprise fund, that provides water and sewer services to residents and businesses. The fund is supported entirely by user fees and the fund's resources are used exclusively for the cost of providing services to customers, including the servicing of debt.

Stormwater Fund, an enterprise fund, that manages stormwater throughout the City. The fund is supported entirely by user fees and the fund's resources are used exclusively for the cost of providing services to customers. Resources could be used to service debt, however, no stormwater debt is currently outstanding.

Chesapeake Transportation System, an enterprise fund, that operates a toll road entirely within City boundaries (a second toll road is under construction and is part of the system). The fund is supported entirely by user fees (tolls) and the fund's resources are used exclusively for the cost of operating toll roads, including the servicing of debt.

Chesapeake Conference Center, a special revenue fund, that includes the City Conference Center and the Conventions and Visitors Bureau. The fund is supported entirely by the dedication of a portion of hotel and restaurant taxes. Resources support operations of the center and the bureau. The fund also transfers funds to the Debt Service Fund (a general government fund) in order to reimburse the City for the construction of the facility.

Tax Increment Financing Districts (TIF) were established in the Greenbrier and South Norfolk sections of the City. In accordance with state statute, funds are used to support improvements in the TIFs and to service debt used to finance improvements. The statute permits the transfer of surplus TIF funds to the City's General Fund. Approximately \$3.6 million of surplus TIF funds will transfer to the GF during FY 2016.

Economic & Environmental Vitality

Summary

Reconcile Resources to Expenditures	FY 13-14 Budget	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Total Resources	\$ 169,207,254	\$ 174,270,651	\$ 184,463,664	3.0%
Transfers to the General Fund	(1,349,137)	(1,584,360)	(3,633,695)	17.4%
Transfers to Capital Projects Funds	(28,081,694)	(10,318,465)	(8,869,834)	-63.3%
Transfers to the Debt Fund	(3,133,136)	(3,331,963)	(3,139,734)	6.3%
Net Incr (Decr) in Fund Balances	1,345,726	7,666,056	7,778,780	469.7%
Operating Expenditures	135,297,562	151,369,808	161,041,622	11.9%

Increase (Decrease) in Fund Balances

Conference Center	\$ 414,871	\$ (382,909)	\$ -
Development & Permits Code			
Compliance - Demolitions	37,617	(109,104)	(217,390)
Tax Increment Financing	2,432,378	2,899,167	3,828,301
Open Space Agric. Preservation	206,854	(1,088,146)	31,854
Public Utilities	10,882,699	1,172,558	1,834,527
Stormwater	2,162,533	744	(4,002,589)
Transportation System	(14,791,225)	5,173,745	6,304,076
Total Increases (Decreases)	\$ 1,345,726	\$ 7,666,056	\$ 7,778,780

Agriculture

112050

Description:

The Department of Agriculture (also referred to as Virginia Cooperative Extension) provides research, consultation, and program specific training for the citizens of Chesapeake in the areas of Agriculture, Horticulture, Natural Resources, Family and Consumer Sciences, and 4-H. Through local relationships and collaborative partnerships, this department helps people put scientific knowledge to work through learning experiences that improve economic, environmental, and social well-being. This is accomplished through the following activities:

- Assist farmers in using the most current technology and management practices.
- Offer educational and technical information to citizens and landscape industry about landscaping, turf management, and home gardening.
- Enlist volunteer support to help accomplish educational mission through trained Master Gardener Volunteers.
- Conduct educational programs about conservation and recycling for farms and homeowners.
- Assist the Virginia Dare Soil and Water Conservation District with implementation of best management practices (BMP's) for farming operations.
- Conduct educational programs that help families become resilient and healthy by teaching nutrition, food preparation skills, positive child care, family communication, financial management, and health care strategies.
- Offer training in important life skills to youth that build character and assist them in making appropriate life and career choices.

Budget by Program	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
83100 Agriculture	345,824	389,411	412,598	6.0%

Goals:

- Provide research-based information to agricultural and horticultural producers to assist them in producing crops and livestock as economically as possible and increase their skills in marketing and business management while maintaining water/environmental quality.
- Provide technical information and assistance to households which maintain and improve their homes, grounds, and quality of life.
- Provide useful research-based information and teach technical skills in nutrition, human development and financial management to enable citizens to make the best use of their resources and live full and productive lives.
- Provide 4-H youth, and adults working with those youth, opportunities to realize their full potential—becoming effective, contributing citizens through participation in research-based, hands-on educational experiences.

Agriculture

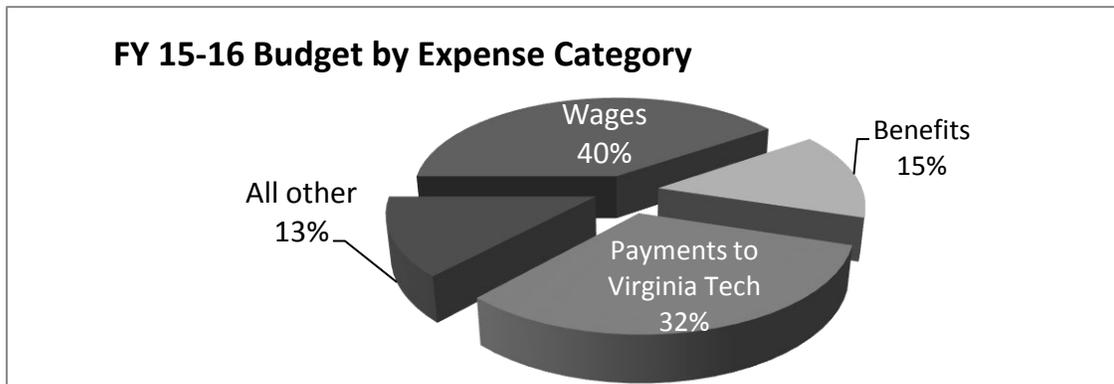
112050

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
# of educational meetings	302	400	300	32%
# of citizen's inquiries	10,320	11,500	11,000	11%
# of volunteers	200	425	230	113%
# of 4-H members	900	1,000	1,000	11%
# of 4-H youth contacts	6,250	5,500	6,800	-12%
# of newsletters, articles, by-mail courses	2,500	9,000	3,000	260%

Budget Highlights

- For FY15-16 salaries and wages reduction was due to funding arrangement with Virginia Tech. New hires are paid by VT rather than the City payroll.
- For FY15-16 payment to Virginia Tech increased to cover the City share of the extension agents on VT payroll. Also, payments to Virginia Dare Soil & Water Conservation District increased.
- For FY15-16 internal service charges increase due to information technology allocated costs.

Requirements:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior Year
Salaries and wages	162,627	173,614	166,572	-4.1%
Employee benefits	37,386	50,468	59,728	18.3%
Purchased services	8,000	8,000	8,000	0.0%
Payment to Virginia Tech	94,939	113,705	132,347	16.4%
Internal service charges	21,612	22,705	25,032	10.2%
Other expenditures	10,894	13,021	13,021	0.0%
Materials	10,365	7,898	7,898	0.0%
Total Expenses/Requirements:	345,824	389,411	412,598	6.0%



Agriculture

112050

Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
119	Administrative Assistant I	1.00	1.00	1.00	0.00
Unclass.	Agriculture Agents	4.00	4.00	4.00	0.00
113	Office Specialist II	1.00	1.00	1.00	0.00
Total Department Personnel		6.00	6.00	6.00	0.00

The positions listed above include positions paid by the City, and those paid directly by Virginia Tech.

Operating Revenues

100	General Fund				
	State Shared Expenses	76,101	75,348	75,348	-1.0%
	Total Revenues	76,101	75,348	75,348	-1.0%
	General Fund Support	269,723	314,063	337,250	16.4%
	Total Resources	345,824	389,411	412,598	12.6%

Budget by Fund:

100	General Fund	345,824	389,411	412,598	6.0%
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Conference Center & Convention and Visitors Bureau
(a division of Parks, Recreation & Tourism)

112070

Description:

The Chesapeake Conference Center is a convention facility that attracts more than 200,000 guests annually. With a fully operational food and beverage division and 22,700 square feet of meeting space, the Chesapeake Conference Center is a premier venue that provides for the hospitality needs of businesses, organizations, and individuals. It also contributes to the economic vitality of the City by increasing the occupancy rate of nearby hotels and restaurants. The Conference Center is partially funded by hotel and restaurant taxes.

The Convention and Visitors Bureau (CVB) actively solicits local, regional, national, and international organizations searching for a venue to hold meetings, or other hospitality services. The Bureau is funded by the Occupancy Flat Tax of \$1.00 per room night sold in Chesapeake hotels.

Tourism, through the development of entertainment, recreational, scenic, cultural, heritage and conference venues enhances the quality of life for all citizens in Chesapeake.

Code	Program Title	Program Description
81100	Conference Center	A convention facility serving the hospitality needs of current and future businesses, organizations, and individuals. Expenses include non-contract related repairs and improvements mainly relating to facility costs including capital outlays and commitments made before the current contract became effective.
81101	Convention and Visitors Bureau	Solicits conventions, meetings, and related group business and visitor promotions that generate overnight stays.
81200	Conference Center Operations - Payments to VenuWorks	In February 2014, the City entered into a five-year agreement with VenuWorks to manage the City's Conference Center. Expenses include fixed monthly management fees, incentive fees, and reimbursements for operating costs.

Budget by Program		FY 13-14	FY 14-15	FY 15-16	Change from
		Actual	Budget	Budget	prior year
81100	Conference Center	2,049,656	412,022	298,847	-27.5%
81101	Conv. & Visitors Bureau	1,019,522	1,081,683	1,174,502	8.6%
81200	Center Operations - VenuWorks Contract	566,456	2,283,978	2,284,192	0.0%
Total By Program		3,635,635	3,777,683	3,757,541	-0.5%

Conference Center & Convention and Visitors Bureau
 (a division of Parks, Recreation & Tourism)

112070

Goals:

Conference Center

- Contribute to the economic and cultural vitality of the City through collaborative marketing efforts with the Conventions and Tourism Development Office in order to generate revenues in support of the hotel and restaurant community.
- Become a superb venue that is both architecturally pleasing and technologically advanced by pursuing technological and visual upgrades in the Conference Center.
- Increase market share of hospitality industry business in Hampton Roads.

Convention and Visitors Bureau

- Maximize local tax relief via visitor spending by being competitive in the positive recruitment of out-of-market meetings, conventions, group tours, sports teams, and leisure travel to Chesapeake.
- Establish a strong media outreach program to position Chesapeake as a tourism destination for meetings, sports, events, and leisure travel. Maintain the destination brand and the unified message to visitors inquiring about Chesapeake.
- Provide visitor and convention services to influence visitor spending and lengthen stays in Chesapeake.

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Convention and Visitors Bureau:				
Leads generated	104	122	100	-18.0%
Lead room nights	23,450	34,632	26,900	-22.3%
Booked room nights	7,166	38,282	7,200	-81.2%
CCC events booked	7	16	5	-68.8%
Visitor inquiries	18,415	25,300	20,000	-20.9%

Budget Highlights:

- On February 12, 2014, the City entered into a five-year agreement with VenuWorks of Ames, Iowa for the management of the City's Conference Center. Under terms of the agreement, VenuWorks is paid a fixed monthly management fee of \$8,000 plus incentive fees based on measurable performance. The private management of the center is expected to improve utilization of the center and lead to better operating results.

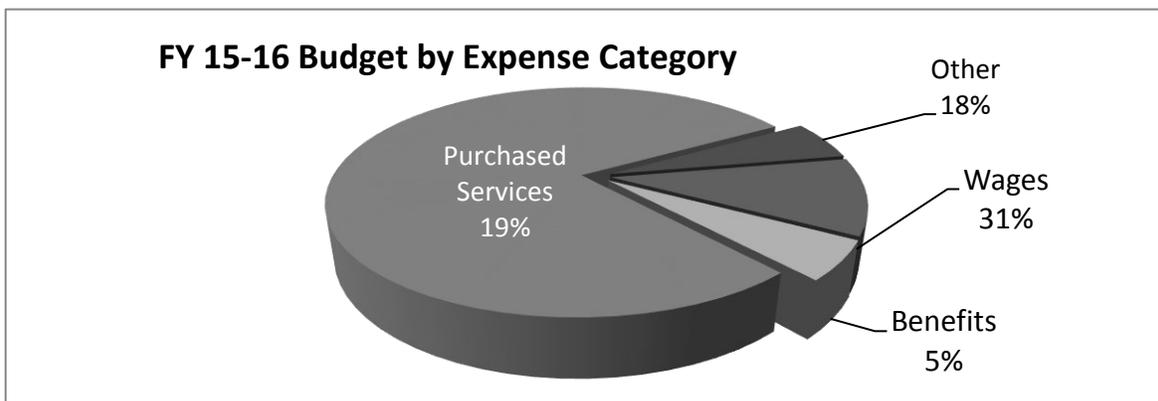
Conference Center & Convention and Visitors Bureau
 (a division of Parks, Recreation & Tourism)

112070

Budget Highlights continued:

- With the signing of the agreement, the oversight for this department was transferred to the Parks and Recreation director, and became part of the Parks, Recreation and Tourism Department. The Parks and Recreation budget is included in the Quality Community of Life section of the document.
- The budget presented below includes salaries and benefits adjusted to reflect the current staffing level for the Visitors Bureau along with one position for contract management. Salary contingencies have been eliminated and workers compensation and unemployment have been decreased.
- Purchased services includes the payments to VenuWorks for the fixed monthly management service, as well as reimbursement for operational costs as submitted by the contractor.
- Internal service charges represent only the Visitor's Bureau costs.

Requirements:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Salaries and wages	1,014,481	405,365	400,958	-1.1%
Employee benefits	354,532	201,282	181,928	-9.6%
Purchased services	1,534,199	2,960,978	2,982,961	0.7%
Overhead charges	110,000	-	-	N/A
Internal service charges	81,690	80,494	10,540	-86.9%
Other expenditures	283,299	124,264	125,854	1.3%
Materials	257,433	5,300	5,300	0.0%
Capital outlay	-	-	50,000	N/A
Total Expenses/Requirements:	3,635,635	3,777,683	3,757,541	-0.5%



Conference Center & Convention and Visitors Bureau
(a division of Parks, Recreation & Tourism)

112070

Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
Chesapeake Conference Center:					
101	Food Service Aide	1.25	0.00	0.00	0.00
103	Banquet Worker	1.25	0.00	0.00	0.00
104	Housekeeper I	0.63	0.00	0.00	0.00
105	Banquet Server	4.50	0.00	0.00	0.00
109	Office Specialist I	1.00	0.00	0.00	0.00
112	Facilities Maintenance Tech. I	0.63	0.00	0.00	0.00
113	Conference Cntr Lead Worker	3.00	0.00	0.00	0.00
113	Office Specialist II	1.00	0.00	0.00	0.00
115	Office Coordinator	1.00	0.00	0.00	0.00
116	Account Technician III	1.00	0.00	0.00	0.00
117	Sous Chef	1.00	0.00	0.00	0.00
118	Banquet Captain	2.13	0.00	0.00	0.00
122	Client Technologies Analyst I	0.63	0.00	0.00	0.00
122	Sales Manager	3.00	0.00	0.00	0.00
123	Facilities Supervisor	1.00	0.00	0.00	0.00
123	Accountant I	1.00	0.00	0.00	0.00
123	Executive Sous Chef	1.00	0.00	0.00	0.00
125	Sales Coordinator	1.00	0.00	0.00	0.00
127	Executive Chef	1.00	0.00	0.00	0.00
130	Food & Beverage Director	1.00	0.00	0.00	0.00
132	Accounting Manager	1.00	0.00	0.00	0.00
132	Conference Cntr. General Mgr.	1.00	0.00	0.00	0.00
128	Management Analyst	0.00	1.00	1.00	0.00
Convention & Visitors Bureau:					
115	Office Coordinator	1.00	1.00	1.00	0.00
122	Sales Manager	4.00	4.00	4.00	0.00
130	Convention & Tourism Mgr.	1.00	1.00	1.00	0.00
Total Department Personnel		36.00	7.00	7.00	0.00

Conference Center & Convention and Visitors Bureau
 (a division of Parks, Recreation & Tourism)

112070

Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
Conference Center					
	Other Local Taxes	3,443,921	3,557,698	3,615,000	1.6%
	Use of Money and Property	222,443	260,184	235,719	-9.4%
	Charges for Services	108,371	(120,470)	59,184	-149.1%
	Miscellaneous Revenue	1,368,403	1,561,867	1,344,143	-13.9%
	Recovered Costs	2,367	8,495	8,495	0.0%
	Total Revenues	5,145,505	5,267,774	5,262,541	-0.1%
Resources available for current operations					
	Use of Fund balance	-	382,909	-	-100.00%
	Total Resources	5,145,505	5,650,683	5,262,541	-6.87%
Use of Resources					
	Operations	3,635,635	3,777,683	3,757,541	-0.5%
	Transfers to the Debt Fund	1,000,000	1,000,000	1,000,000	0.0%
	Transfers to Capital Projects	95,000	873,000	505,000	-42.2%
	Contribution to Fund Balance	414,871	-	-	N/A
	Total	5,145,505	5,650,683	5,262,541	-6.87%

Budget by Fund:	Actual	Budget	Budget	
206 Conference Center	3,635,635	3,777,683	3,757,541	-0.5%

Notes:

Transfers to other funds include \$1 million transferred to the Debt Service fund to reimburse the City for costs of building the Conference Center. The FY2014-15 budget includes \$968,000 to the Capital Improvement budget for replacement of the Center's roof. The \$505,000 for FY15-16 addresses signage, lighting, and flooring at the Conference Center.

Development & Permits

113080

Description:

The Department of Development and Permits ensures compliance with City building and zoning ordinances and with the Virginia Uniform Statewide Building Code. The department reviews building plans for new construction and renovations prior to issuing appropriate permits. Services cover both commercial and residential properties.

The department's services include reviewing applications and development plans as well as providing guidance to applicants in their completion and submission of applications and required documents. The department issues building permits, civil permits, building inspections, plats and bonds/agreements, and Certificates of Occupancy.

Code	Program Title	Program Description
34105	Engineering & Construction	Provide professional engineering services in the design, review, approval, permitting and inspection of development plans (subdivision and site plans).
34106	Code Compliance & Zoning	Manages the compliance activities with building and zoning regulations for the construction, alteration, repair and maintenance of all buildings/properties and land uses.
12700	Code Compliance - Demolitions	Enforces the zoning ordinance, the Property Maintenance Code, several nuisance ordinances and Environmental Codes relative to health, safety and welfare. This program is limited to City-initiated abatement of violations for high grass, debris and demolition of unsafe structures. Building owners are required to reimburse the City for abatement costs (liens are attached to properties to ensure collection).

Budget by Program	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
34105 Engineering & Construction	2,173,868	2,671,804	2,742,848	2.7%
34106 Code Compliance & Zoning	3,243,442	3,800,953	3,945,969	3.8%
12700 Code Compliance - Demolitions	190,513	200,000	432,590	116.3%
Total By Program	5,607,822	6,672,757	7,121,407	6.7%

Development & Permits

113080

Goals

- Review and approval of development projects in a timely and efficient manner.
- Provide inspections of development to ensure adequate construction of public facilities that the City will be accepting for maintenance.
- Maintain effective right-of-way permitting that will facilitate the construction schedule for approved plans.
- Create a multi-task service delivery organization through cross-training.
- Apply current technologies to increase productivity, efficiency and enhance customer service.
- Improve communication and interaction with other city departments, state agencies and local constituents by updating the Development, Land Use and Construction web page that details the procedures for processes such as utility activation, tenant space build-out, fees schedule, etc.
- Continue to pursue voluntary compliance with the City Code and take corrective action when necessary to achieve compliance.
- Collaborate with Public Works to develop new Stormwater Management program and codification that complies with the new State mandated regulations. Identify staff that can assist customers with new DEQ Stormwater Regulations that will be implemented July 2014. Minimize disruptions in the development process due to the new regulations and processes.
- Work with Information Technology to develop an Electronic Development & permitting system. Develop implementation that will provide training for staff and customers.

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Engineering & Construction:				
# of subdivision plans processed	27	27	35	29.6%
# of site plans processed	63	63	40	-36.5%
# of development plans processed	900	900	1,000	11.1%
# of civil permits processed	77	81	140	72.8%
# of Franchise utility permits	1,500	1,600	1,600	0.0%
Code Compliance & Zoning:				
Permits issued per fiscal year	10,462	13,550	11,000	-18.8%
Construction inspections performed	33,894	33,200	33,356	0.5%
# of plan reviews performed residential	258	250	253	1.2%
# of plan reviews - Commercial	392	300	380	26.7%
Zoning related service requests	3,414	4,000	3,483	-12.9%
Property maint. related service requests	5,333	5,900	5,013	-15.0%
Code Compliance - Demolitions:				
# of demolitions	61	20	40	100.0%
# of grass/weed violations cited	1,715	2,400	2,400	0.0%
# of board-ups	48	25	25	0.0%

Development & Permits

113080

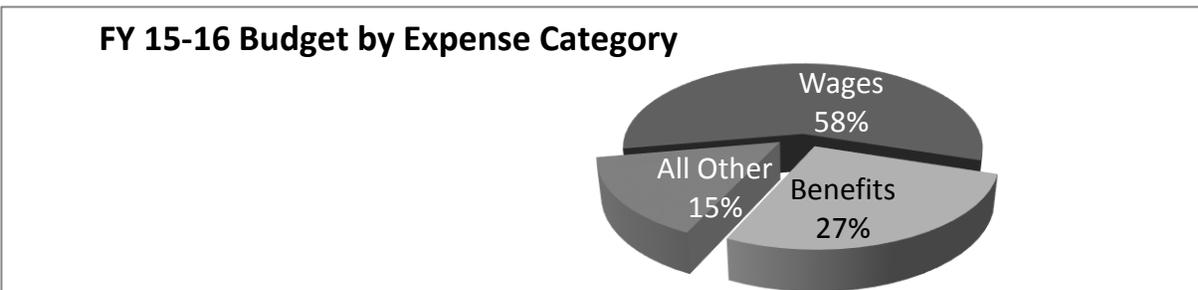
Budget Highlights:

- Salaries include the balance of the 3% general wage increase effective October 1, 2014, and a compression and market adjustment for the department.
- A Business Systems Analyst II position was transitioned from special project to permanent status during FY 14-15 and is funded as a General Employee in FY 15-16 to support the automated permit system, Accela. Funding is provided to allow office renovations and modifications to accommodate this position on a permanent basis.
- "Demolitions" has increased contracted services (purchased services) by \$109,104 in FY 14-15 and by another \$210,585 in FY 15-16 in order to keep up with the demand for the enforcement of the City's ordinances on Dangerous & Derelict Buildings and Structures.
- Internal Service Charges increased for information technology (\$82,000) and self-insurance (\$3,700) while garage expenses have decreased (\$34,000).

Emerging Budget Issues:

- Uncertainty of how the new stormwater regulations, floodplain management, and the Electronic Development & Permitting (EDP) System will impact current operations and the budget.
- Additional positions requested but not approved are a Business Systems Analyst I to augment Accela support and an Environmental Coordinator for urban forestry and landscape plan reviews.

Requirements:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Salaries and wages	3,363,619	3,852,846	3,961,215	2.8%
Employee benefits	1,331,261	1,796,305	1,845,071	2.7%
Purchased services	213,704	227,150	461,240	103.1%
Internal service charges	521,953	576,678	628,340	9.0%
Other expenditures	115,942	147,998	163,507	10.5%
Materials	55,609	71,780	62,034	-13.6%
Capital Outlay	5,734	-	-	N/A
Total Expenses/Requirements:	5,607,822	6,672,757	7,121,407	6.7%



Development & Permits

113080

Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
105	Office Assistant I	1.00	1.00	1.00	0.00
106	Data Control Technician I	2.00	1.00	1.00	0.00
107	Office Assistant II	1.00	1.00	1.00	0.00
109	Office Specialist I	1.00	1.00	1.00	0.00
110	Data Control Supervisor	1.00	0.00	0.00	0.00
113	Office Specialist II	3.00	3.00	3.00	0.00
114	Office Systems Specialist	1.00	1.00	1.00	0.00
115	Office Coordinator	2.00	2.00	2.00	0.00
115	Office Coordinator (EDP SP)*	1.00	1.00	1.00	0.00
117	Permit Technicians	0.00	3.00	3.00	0.00
117-119	Code Compliance Inspectors	10.00	9.00	9.00	0.00
117-119	Code Compliance Inspt. (EDP SP)*	1.00	1.00	1.00	0.00
119	Engineering Technician II	1.00	2.00	2.00	0.00
119	Engineering Technician II (EDP SP)*	1.00	1.00	1.00	0.00
119	Administrative Assistant I	1.00	1.00	1.00	0.00
119	Mechanical/Plumbing Inspector II	1.00	1.00	1.00	0.00
119	Construction Inspector II	7.00	7.00	7.00	0.00
117-120	Combination Inspectors	11.00	12.00	12.00	0.00
119-121	Chief Code Comp. Inspect./Supvsr.	2.00	2.00	2.00	0.00
121	Construction Inspector III	3.00	3.00	3.00	0.00
119-122	Combination Inspect. II/Supvsr.	2.00	2.00	2.00	0.00
123	Engineering Technician III	2.00	2.00	2.00	0.00
123	Plans Examiner	1.00	1.00	1.00	0.00
124	Environmental Coordinator	1.00	1.00	1.00	0.00
125	Construction Inspector Supv.	1.00	1.00	1.00	0.00
125	Senior Plans Examiner	1.00	1.00	1.00	0.00
126	Permits Manager	1.00	1.00	1.00	0.00
126	Business Applic. Spec II	1.00	1.00	1.00	0.00
127	Engineering Technical Supv. I	1.00	1.00	1.00	0.00
129	Engineer II	4.00	4.00	4.00	0.00
129	Engineer II (EDP SP)*	1.00	1.00	1.00	0.00
129	Engineering Technical Supv. II	1.00	1.00	1.00	0.00
130	Code Enforcement Admin.	1.00	1.00	1.00	0.00
130	Fiscal Administrator	1.00	1.00	1.00	0.00
131	Engineer III	2.00	1.00	1.00	0.00
132	Development Service Coordinator	0.00	1.00	1.00	0.00
134	Engineer IV	2.00	2.00	2.00	0.00
135	Zoning Administrator	1.00	1.00	1.00	0.00
136	Code Compliance Manager	1.00	1.00	1.00	0.00
137	Plans Review & Codes Admin.	1.00	1.00	1.00	0.00
141	Director of Dev. and Permits	1.00	1.00	1.00	0.00
Total Department Personnel		78.00	80.00	80.00	0.00

* These positions are "Special Project" (SP) positions included and funded in the Capital Improvement Plan (CIP).
 These positions were added in the FY 14-18 CIP, and will be active through the Fall of 2015.

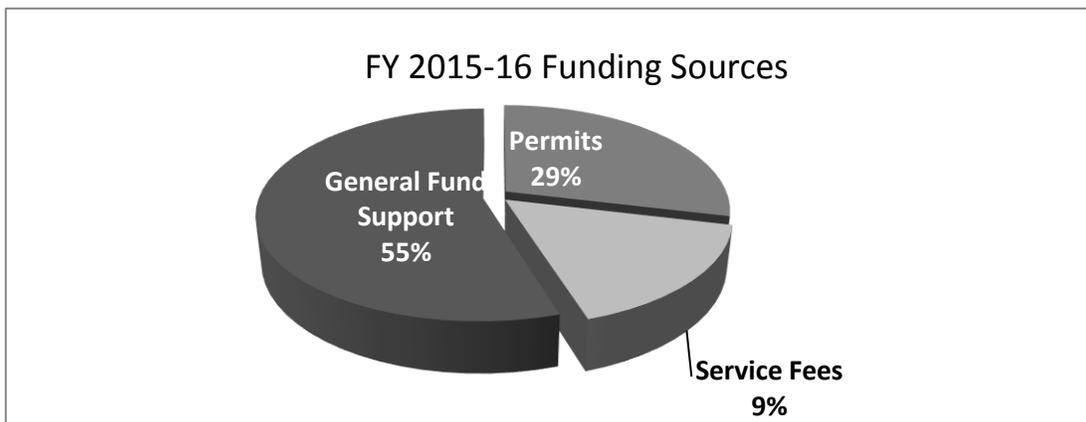
Development & Permits

113080

Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
100	<u>General Fund</u>				
	Permits, Privilege & License Fees	2,129,221	2,501,281	1,984,200	0.0%
	Charges for Services	655,015	469,227	916,900	0.0%
	Miscellaneous Revenue	47	0	0	0.0%
	Recovered Costs	19	0	0	0.0%
	Total Revenues	2,784,302	2,970,508	2,901,100	0.0%
	General Fund Support	2,633,007	3,502,249	3,787,717	8.2%
	Total Resources	5,417,310	6,472,757	6,688,817	3.34%
	Use of Resources				
	Operations	5,417,310	6,472,757	6,688,817	3.3%
		5,417,310	6,472,757	6,688,817	3.34%
204	<u>Fee Supported Activities</u>				
	Charges for Services	228,129	90,896	215,200	0.0%
	Total Revenues	228,129	90,896	215,200	136.8%
	Use of Fund balance	-	109,104	217,390	99.25%
	Total Resources	228,129	200,000	432,590	116.30%
	Use of Resources				
	Operations	190,513	200,000	432,590	116.3%
	Contribution to Fund Balance	37,617	-	-	N/A
		228,129	200,000	432,590	116.30%

Budget by Fund:

100 General Fund	5,417,310	6,472,757	6,688,817	3.3%
204 Fee Supported Activities	190,513	200,000	432,590	116.3%
Total by Fund	5,607,822	6,672,757	7,121,407	6.7%



Economic Development - Business Development & Retention

113010

Description:

The Department of Economic Development helps to attract, retain, and expand high quality industry and business to create a stable, diverse tax base and economy; thereby, creating jobs and improving the standard of living for the citizens of Chesapeake. These core functions are achieved by:

- Developing and implementing programs which encourage industries and businesses to locate within the City.
- Serving the existing industrial/business community with an effective retention program, and serving as liaison between industry/business and the City.
- Serving staff functions for the Economic Development Authority, Chesapeake Port Authority, and Economic Development Advisory Committee.

The Economic Development Department also has oversight responsibilities for two Tax Increment Financing Districts.

Code	Program Title	Program Description
81050	Business Development and Retention	Attract new companies to the City, provide an effective Business Retention and Expansion Program; identify and encourage redevelopment opportunities throughout the City.
81102	Greenbrier Tax Increment Financing Fund	Established on January 1, 2005, to provide funding for public infrastructure projects within the district's boundaries.
81103	South Norfolk Tax Increment Financing Fund	Established on March 22, 2005, to provide funding for public infrastructure projects within the district's boundaries.

Budget by Program		FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
81050	Economic Development- Business Development & Retention	1,697,936	1,771,267	1,732,915	-2.2%
81102	Greenbrier Tax Increment Financing Fund (TIF)	1,246	450,000	12,000	-97.3%
81103	South Norfolk Tax Increment Financing Fund (TIF)	2,652	400,000	75,000	-81.3%
81052	Tax Increment Financing District Maintenance	119,368	-	-	0.0%
Total By Program		1,821,202	2,621,267	1,819,915	-30.6%

Economic Development - Business Development & Retention

113010

Goals

- Attract new business investment and jobs from targeted industries, and provide an effective Business Retention and Expansion Program in the industrial, commercial, and retail sectors of the City.
- Enhance and add structure to Small, Women, and Minority (SWAM) Business Development Initiative.
- Enhance the use of the department web site to market the City for business location and expansion.
- Promote development opportunities and private sector development of new business parks, commercial areas, and redevelopment corridors.
- Work with Planning Department to implement the strategies of the Development Master Plans for South Norfolk, Great Bridge, Greenbrier, Deep Creek, and Western Branch.
- Increase international business presence by utilizing outreach marketing, particularly in Europe, the Far East, and South America.
- Attract continued and increased private investment within the TIF Districts.
- Implement the initiatives and continuum of improvements within the directives set forth in the City ordinance establishing the TIF Districts.

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
# of new businesses located	114	15	15	0.0%
# of new bus. expanded	135	40	40	0.0%
Jobs added by new business	1,220	500	500	0.0%
Existing jobs retained	468	750	750	0.0%

Budget Highlights:

- Beginning in FY 14-15 the transfers for the TIF district maintenance program was shifted directly to Public Works, Police, and the Sheriff departments. This includes \$109,000 for police interdiction at hotels, \$55,000 for the Sheriff's Inmate mowing program, and lighting and landscape maintenance for each district.
- The full amount of the 3% general wage increase effective October 1, 2014, has been included in salaries and wages. The decrease in the benefits category is largely due to a decrease in the amount allocated for Other Post Employment Benefits (OPEB).
- The decrease in purchased services is largely due to the reduction in the requirements for consultants to assist with preliminary or conceptual design of future TIF projects in the Greenbrier and South Norfolk TIFs.

Economic Development - Business Development & Retention

113010

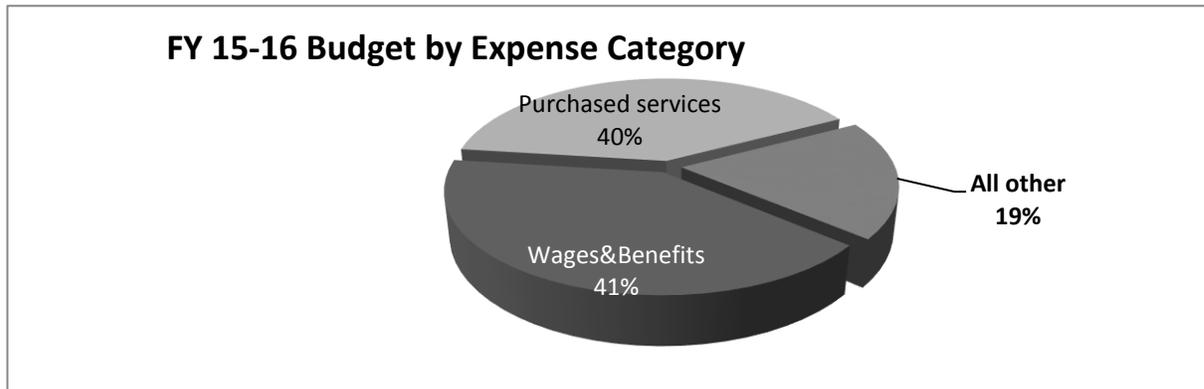
Budget Highlights continued:

- The slight increase in other expenditures is primarily due to increased costs for telecommunications, dues/memberships, and the building lease.

Emerging Budget Issues

- Starting in FY 2016 the department will need additional funding to cover the annual office rent increase.

	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Requirements:				
Salaries and wages	761,780	746,054	757,148	1.5%
Employee benefits	288,735	325,078	308,582	-5.1%
Purchased services	178,594	1,056,567	289,296	-72.6%
Internal service charges	113,768	133,456	99,973	-25.1%
Other expenditures	462,683	340,612	345,416	1.4%
Materials	15,641	19,500	19,500	0.0%
Total Expenses/Requirements	1,821,202	2,621,267	1,819,915	-30.6%



Personnel: Grade	Positions	FY 13-14 Budget	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
109	Office Specialist I	1.00	1.00	1.00	0.00
113	Office Specialist II	1.00	1.00	1.00	0.00
115	Office Coordinator	1.00	0.00	0.00	0.00
118	Marketing Research Assistant	1.00	1.00	1.00	0.00
122	Marketing Research Specialist	1.00	0.00	0.00	0.00
125	Television Producer	0.60	0.00	0.00	0.00
128	Business Development Rep.	1.00	2.00	2.00	0.00
130	Fiscal Administrator	0.63	0.63	0.63	0.00
132	Development Svcs. Coord.	1.00	1.00	1.00	0.00
132	Sr. Business Development Mgr.	2.00	2.00	2.00	0.00
134	Operations Manager	0.00	0.00	0.00	0.00
135	Asst. Director of Econ. Dev.	1.00	1.00	1.00	0.00
142	Director of Economic Dev.	1.00	1.00	1.00	0.00
Total Department Personnel		12.23	10.63	10.63	0.00

Economic Development - Business Development & Retention

113010

Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
100	<u>General Fund</u>				
	Total Revenues	0	0	0	0.00%
	General Fund Support	1,817,303	1,771,267	1,732,915	-2.17%
	Total Resources	1,817,303	1,771,267	1,732,915	-2.17%
	Use of Resources				
	Operations	1,817,303	1,771,267	1,732,915	-2.2%
		1,817,303	1,771,267	1,732,915	-2.17%
209	<u>Greenbrier TIF</u>				
	General Property Taxes	4,818,096	5,420,000	5,491,600	0.0%
	Use of Money and Property	29,721	0	0	0.0%
	Total Revenues	4,847,817	5,420,000	5,491,600	0.0%
	Use of Fund balance	-	-	-	0.00%
	Total Resources	4,847,817	5,420,000	5,491,600	1.32%
	Use of Resources				
	Operations	1,246	450,000	12,000	-97.3%
	Transfers to the Debt Fund	1,460,558	1,543,747	1,471,089	-4.7%
	Transfer to General Fund	247,752	293,660	2,306,560	685.5%
	Contribution to Fund Balance	3,138,261	3,132,593	1,701,951	-45.7%
		4,847,817	5,420,000	5,491,600	1.32%
212	<u>South Norfolk TIF</u>				
	General Property Taxes	3,544,682	3,755,360	3,957,700	0.0%
	Use of Money and Property	11,620	0	0	0.0%
	Total Revenues	3,556,302	3,755,360	3,957,700	0.0%
	Use of Fund balance	705,883	233,426	-	-100.00%
	Total Resources	4,262,185	3,988,786	3,957,700	-0.78%
	Use of Resources				
	Operations	2,652	400,000	75,000	-81.3%
	Transfers to the Debt Fund	608,148	723,786	604,215	-16.5%
	Transfers to Capital Projects	2,550,000	1,749,300	-	-100.0%
	Transfer to General Fund	1,101,385	1,115,700	1,152,135	3.3%
	Contribution to Fund Balance	-	-	2,126,350	N/A
		4,262,185	3,988,786	3,957,700	-0.78%

Economic Development - Business Development & Retention

113010

Budget by Fund:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
100 General Fund	1,817,303	1,771,267	1,732,915	-2.2%
209 Greenbrier TIF	1,246	450,000	12,000	-97.3%
212 South Norfolk TIF	2,652	400,000	75,000	-81.3%
Total by Fund	1,821,202	2,621,267	1,819,915	-30.6%

Notes:

Tax Increment Financing Districts (TIF) were established in the Greenbrier and South Norfolk sections of the City. In accordance with state statute, funds are used to support improvements in the TIFs and to service debt used to finance improvements. The statute permits the transfer of surplus TIF funds to the City's General Fund. These funds are used to maintain completed infrastructure improvements.

The South Norfolk TIF transfers \$1 million for debt service costs related to Oscar Smith Middle School. During in FY 15-16, most Greenbrier TIF revenue not already committed to debt service is treated as a surplus that is transferred to the City's General Fund. During FY 15-16, \$2.0 million will transfer to the General Fund for use in City and School operations.

	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget
Transfers to Capital Projects Funds	2,550,000	1,749,300	0
Transfers to the Debt Fund	2,068,706	2,267,533	2,075,304
Declaration of TIF Surplus			
Greenbrier			
Hotel Interdiction	109,000	109,000	109,000
Street lights & landscaping	138,752	184,660	184,660
City Reserve Policy	0	0	12,900
City & School Operations	0	0	2,000,000
South Norfolk			
Street lights & landscaping	101,385	115,700	115,700
City Reserve Policy	0	0	36,435
Oscar Smith Middle School debt service	1,000,000	1,000,000	1,000,000
Total Transfers	5,967,843	5,426,193	5,533,999

The balance of revenue received by each TIF remains in the respective fund balance until needed for Capital Improvement projects. A list of Capital Improvement projects can be found in section J - Capital Improvement Plan of this document. More detail can be found in the separate Capital Improvement Plan FY 2016-20.

Planning Department & Planning Commission

111050

Description:

The Planning Department consists of four divisions - Comprehensive Planning, Current Planning, Planning Management Support, and Administration. The department is responsible for:

- Collecting, analyzing, and coordinating data relative to society, economy, and the physical development of the City.
- Developing and updating the City's Comprehensive Plan. This is the City's overall policy document regarding the future development of the City and is used to guide future resource allocation decisions.
- Preparing and updating various development and socio-economic data sets that provide the foundation for analyses and policy recommendations.
- Developing and maintaining the City's Zoning Ordinance, Subdivision Ordinance, and Chesapeake Bay Preservation Ordinances.
- Reviewing all rezoning, conditional use permits, subdivisions and site plans.
- Assigning addresses to new building permits.
- Providing recommendations to the Planning Commission, City Council, and City management on land development decisions affecting zoning, the environment, and transportation.
- Supporting the Historic Preservation Commission, the South Norfolk Architectural Review Board, and the Bikeways and Trails Committee, as well as, an assortment of state and regional efforts.
- Overseeing the operation and administration of the Community Development Grant Program (CDBG), HOME Investment Partnership Program (HOME), and the Neighborhood Stabilization Program (NSP) funded by the Federal government.

The Planning Department's mission is to provide guidance and expertise in land use, planning, and development in order to optimize fiscal, human, and natural resources for the orderly physical development of the City, and to maintain a high quality of life for all citizens.

The **Planning Commission**, although separate, is presented with the Planning Department. The Planning Commission conducts public hearings and provides recommendations to City Council regarding the Comprehensive Plan amendments, development applications, ordinance amendments, and other land use matters. The commission serves primarily in an advisory capacity to the City Council.

The **Open Space and Agricultural Preservation** program is a voluntary program that protects open space through the purchase of development rights. One focus of the program is encroachment prevention agreements with the United States Navy for NALF Fentress and NSA Northwest Annex. OSAP provides for the preservation of open space that helps sustain the agricultural industry, protects military facilities from incompatible development, protects the watershed, and helps control the increase of public services normally associated with residential growth.

Planning Department & Planning Commission

111050

Budget by Program	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
81000 Planning	1,768,734	2,130,932	2,147,840	0.8%
81002 Planning Commission	40,515	54,077	61,824	14.3%
81007 Open Space & Agricultural Preservation	-	175,000	175,000	NA
Total By Program	1,809,249	2,360,009	2,384,664	1.0%

Goals

- Develop, monitor and update strategic plans pertaining to the physical form and economic development of the City.
- Provide technical expertise and good planning practice in the application of city, state and federal codes to the development review process.
- Coordinate information management functions and provide support to the Comprehensive and Current Planning divisions, as well as special City Manager and City Council requests.
- Provide staff support and assistance to City Council appointed boards, commissions, and committees.
- Provide timely and accurate information.
- Represent and protect the City's interests in regional, state and federal initiatives as necessary.
- Promote the orderly development of the City to improve the health, safety, convenience and welfare of its citizens through planning for the future development of the City's transportation systems, community facilities, agricultural and forest land preservation, economic and efficient use of public funds, and land use.

Planning Department & Planning Commission

111050

Planning Department Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior Year
Administrative review/nonpublic hearing plan reviews	408	400	440	10.0%
Planning Commission public hearing plan reviews	94	150	155	3.3%
Zoning and Subdivision ordinance amendments	14	15	15	0.0%
Chesapeake Bay Preservation Act (CBPA) Board public hearing reviews	35	20	35	75.0%
Chesapeake Bay Preservation Act (CBPA) Board non-public hearing	315	285	315	10.5%
Architectural Review Board public hearing reviews	38	50	80	60.0%
Architectural Review Board non-public hearing reviews	64	70	100	42.9%
Street addresses assigned or changed	2,013	2,000	2,500	25.0%
Level of Service /approved residential developments tracked in GIS database	137	35	155	342.9%
Service requests completed	42	45	45	0.0%
Citizen inquiries /PUD letters/ABC permits	8,121	8,400	8,335	-0.8%
Demographics research and assistance services	45	40	45	12.5%
City Manager and City Council special reports	35	65	40	-38.5%
Number of regional committees planning staff serves	15	15	18	20.0%
HUD funded activities monitored	52	46	47	2.2%
HUD IDIS System Sessions	675	670	690	3.0%
Community Meetings	19	20	18	-10.0%
Planning Commission				
Public hearings held	13	12	13	8.3%
Agenda Items	94	130	155	19.2%
Special Meetings	25	30	20	-33.3%

** Values for FY14-15 Budget corrected to reflect Department Budget projections for that year.*

Planning Department & Planning Commission

111050

Budget Highlights:

- Funding for salaries and benefits includes the balance of the 3% pay increase effective October 1, 2014, as well as an estimated increase in health insurance costs. For FY 15-16 a compression and market rate adjustment along with a performance pay wage increase is included.
- Additional funding is provided for price increases in equipment & storage leases, professional training and certifications.
- Dedicated operational funding for Historic Preservation Commission/Architectural Review Board is added to the Planning Commission budget in FY 2016. Also added to the Planning Commission budget in FY 2016 is funding in Professional Services for the 2035 Comprehensive Plan Implementation Award.
- Internal service charges decreased for Information Technology (\$32,730).
- Funding for pre-acquisition costs related to the Open Space and Agricultural Preservation program has been included in the general fund as a transfer from the committed revenue allocated to the OSAP program. Funds for the actual purchase of land or development rights will be appropriated as the project is identified.

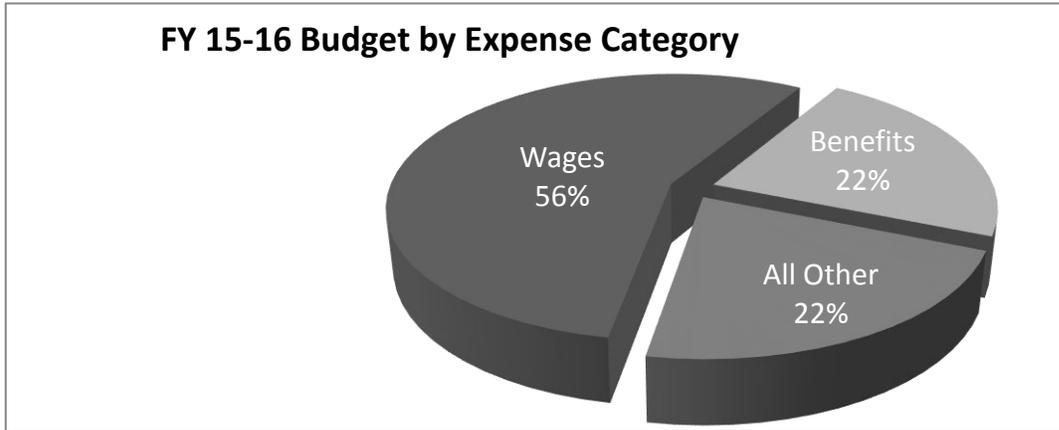
Emerging Budget Issues

- Requested but not approved are additional capacity for PUD and Code amendment analysis and administration to meet growing demand. Includes a Principal Planner and a part-time Office Specialist I, professional development support and office supplies for the additional staff.
- Replace plotter used for printing large maps & images in FY 17, scanner in FY 18.

	FY 13-14	FY 14-15	FY 15-16	Change from
Requirements:	Actual	Budget	Budget	prior Year
Salaries and wages	1,162,205	1,318,597	1,359,301	3.1%
Employee benefits	406,586	530,182	541,175	2.1%
Purchased services	19,008	217,000	210,400	-3.0%
Internal service charges	128,817	176,930	143,084	-19.1%
Other expenditures	58,288	73,763	84,838	15.0%
Materials	34,345	43,537	45,866	5.3%
Total Expenses/Requirements:	1,809,249	2,360,009	2,384,664	1.0%

Planning Department & Planning Commission

111050



Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Budget	Budget	Budget	prior Year
107	Office Assistant II	0.00	0.00	0.00	0.00
109	Office Specialist I	1.00	1.00	1.00	0.00
113	Office Specialist II	2.00	2.00	2.00	0.00
115	Office Coordinator	2.00	2.00	2.00	0.00
117	Planning Technician	1.00	1.00	1.00	0.00
118	GIS Technician I	0.00	0.00	0.00	0.00
119	Address Coordinator	1.00	1.00	1.00	0.00
120	GIS Technician II	1.00	1.00	1.00	0.00
121	Planner/Planner (Encore)	0.00	0.00	0.00	0.00
126	Senior Planner	8.00	8.00	8.00	0.00
127	Principal Planner	2.00	2.00	2.00	0.00
131	Planning Administrator	3.00	3.00	3.00	0.00
135	Assistant Director of Planning	1.00	1.00	1.00	0.00
141	Director of Planning	1.00	1.00	1.00	0.00
Total Department Personnel		23.00	23.00	23.00	0.00

Planning Department & Planning Commission

111050

Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
100	General Fund				
	Permits & License Fees	79,482	139,739	130,070	0.0%
	Fines and Forfeitures	10,000	0	0	0.0%
	Charges for Services	3,183	4,400	3,200	0.0%
	Recovered Costs	30	0	0	0.0%
	Total Revenues	92,695	144,139	133,270	0.0%
	General Fund Support	1,716,554	2,215,870	2,251,394	1.6%
	Total Resources	1,809,249	2,360,009	2,384,664	1.04%
Use of Resources					
	Operations	1,809,249	2,360,009	2,384,664	1.0%
		1,809,249	2,360,009	2,384,664	1.04%
		FY 13-14	FY 14-15	FY 15-16	Change from
		Actual	Budget	Budget	prior year
210	Open Space & Agricultural Preservation				
	General Property Taxes	271,284	271,284	271,284	0.0%
	Total Revenues	271,284	271,284	271,284	0.0%
	Use of Fund balance	-	1,088,146	-	-100.00%
	Total Resources	271,284	1,359,430	271,284	-80.04%
Use of Resources					
	Operations	-	-	-	N/A
	Transfers to the Debt Fund	64,430	64,430	64,430	0.0%
	Transfers to Capital Projects	-	1,120,000	-	-100.0%
	Transfer to General Fund	-	175,000	175,000	0.0%
	Contribution to Fund Balance	206,854	-	31,854	N/A
		271,284	1,359,430	271,284	-80.04%
Budget by Fund:					
	100 General Fund	1,809,249	2,360,009	2,384,664	1.0%
	210 Open Space & Agricultural Pres	-	-	-	0.0%
	Total by Fund	1,809,249	2,360,009	2,384,664	1.0%

Public Utilities

112030

Description:

The Public Utilities Department operates and maintains the Lake Gaston and the Northwest River water treatment plants. Both plants are located within the City of Chesapeake and are equipped to provide treatment and distribution of quality drinking water. The City has also entered into long-term contracts with the cities of Norfolk and Portsmouth for the purchase of approximately 13.4 million gallons of raw and treated water each day. The combination of water contracts and production capacity provides ample water to meet customer demands. The state-of-the-art plants have centralized laboratories used to test and treat up to 10 million gallons of water a day.

Additionally, the department operates and maintains the water distribution system, the sewer systems (gravity and force sewer mains), and sewer pumping stations that provide 24 hours a day waste water collection and disposal services. Sewage treatment is done by Hampton Roads Sanitation District authority, which bills customers for its services. The department is responsible for:

Code	Program Title	Program Description
60005 and 60011	Lake Gaston and Northwest River Water Treatment Plants, Transmission, & Storage	Operates and maintains the City's water source and treatment facilities, which provides treatment and distribution of quality drinking water for the Citizens of Chesapeake that meets or exceeds compliance standards. Pumps finished water into the City's distribution and storage network, and manages the storage and transmission systems to ensure an abundant water supply for domestic use, industry, commerce and fire protection. Provides laboratory services for Safe Drinking Water Act compliance and to support the water treatment operations. Manages source water protection and the In-Town Lakes.
60020	Wastewater Maintenance & Operations	Maintains and operates the City's wastewater collection system. Responsible for repair and maintenance of sanitary sewer force mains, gravity mains, and pump stations, which includes inspecting, cleaning, repairing, and replacing sewer mains/appurtenances, and maintaining and repairing the physical, electrical and mechanical pump station operations.
60022	Water Distribution, Maintenance, & Operations	Maintains and operates the City's water distribution system including mains, services, and hydrants, to provide a continuous potable water supply and adequate fire protection to Chesapeake's Citizens. Also installs new water service connections, conducts flow/pressure tests and routine fire hydrant maintenance.
60032	Administration and Accounting	Provides leadership, policy direction, planning, coordination, accounting, information technology, human resources, payroll and safety services for the Public Utilities Department.

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Code	Program Title	Program Description
60033	Utility Business and Customer Service Operations	Processes input by which over 400,000 bills are created annually, manages all customer account activity and interaction on over 65,000 water and sewer accounts, responds to customer calls, receives/ processes payments, manages customer information system, business office, and collections. Installs/ replaces meters as needed. Provides on-site customer assistance on request.
60034	Meter Reading Services	Obtains over 400,000 meter readings annually as required to develop monthly and bimonthly bills for utility customers.
60052	Utilities Engineering	Provides quality technical services relating to the City's water and sanitary sewer system to City staff, the public, developers, engineers, contractors, and State and Federal Agencies. Manages capital projects for the Public Utilities Department. Performs field inspection and support services and GIS support for all of these functions.
95200	Utility Capital Improvement Debt Service	Provides capital improvements throughout the City's sanitary sewer collection and water systems including sewer pipes, pump stations, and telemetry, and water source, treatment, transmission, pumping, storage and distribution to customers City-wide, ensuring compliance with regulations to provide a safe and adequate supply of drinking water for Chesapeake's citizens.

Operating Budget by Program		FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Operating Expenditures					
60005	Water Production-Lk Gaston	6,313,378	7,543,248	7,919,188	5.0%
60011	Water Production-NW River	20,250,044	23,614,825	24,604,873	4.2%
60020	Wastewater Maintenance & Operations	6,344,138	7,153,773	8,186,982	14.4%
60022	Water Distribution Maintenance & Operations	3,056,288	3,541,556	4,145,913	17.1%
60032	Administration & Accounting	3,730,581	3,091,710	3,386,987	9.6%
60033	Business & Customer Service Operations	1,509,119	2,048,594	2,007,349	-2.0%
60034	Meter Reading Services	276,799	391,263	499,564	27.7%
60052	Engineering	1,179,926	1,534,611	1,715,684	11.8%
Total Operating Expenditures		42,660,274	48,919,581	52,466,540	7.3%
Non-Operating Expenditures:					
95200	Public Utility Debt Service	8,942,774	9,526,720	9,141,520	-4.0%
95202	Revenue Bond Debt Service	2,681,318	2,690,281	2,691,411	0.0%
Total Public Utilities Budget		54,284,366	61,136,582	64,299,471	5.2%

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Goals:

- Maintain a supply of potable water that meets or exceeds the quality guidelines established by state and federal regulatory agencies.
- Increase public awareness of water treatment.
- Plan and oversee development of water resources to meet future needs of the City.
- Improve the process of preventive maintenance.
- Respond to customer request in a timely manner.
- Evaluate customer complaints and inquiries to forecast future needs and improve service.
- Re-evaluate and revise safety policies and rules to provide assurance that industry standards and codes are met.
- Communicate accurate information about system development to engineers within a timely manner.
- Increase inspections.

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Water Production Lake Gaston:				
Million of gallons treated/delivered	2,565	2,565	2,565	0.0%
% Compliance with quality parameters	100%	100%	100%	0.0%
Water Production- Northwest River:				
Million of gallons treated/delivered	1,076	894	921	3.0%
% Compliance with quality parameters	100%	100%	100%	0.0%
# of complaints about water quality	146	135	135	0.0%
Wastewater Maintenance & Operations :				
# of repairs (including emergencies)	1,490	1,500	1,500	0.0%
Miles of collection system cleaned	71	105	105	0.0%
Cost per mile of collection system	\$6,194	\$5,250	\$6,250	19.0%
Water Distribution Maintenance & Operations:				
Pipeline repairs	490	500	500	0.0%
Water meters installed/repared	3,643	4,000	4,000	0.0%
Fire hydrants maintained/flushed	1,777	2,600	2,600	0.0%
New services connected	67	75	75	0.0%

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Performance Measures continued	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Administration:				
Inquiries and complaints received	1,507	1,500	1,500	0.0%
Vouchers processed	7,608	6,500	6,500	0.0%
Track water connections	64,727	64,800	64,875	0.1%
Billing/Customer Service:				
Telephone calls received	87,595	100,300	100,300	0.0%
Walk-in customers assisted	12,780	13,900	13,900	0.0%
Active accounts administered	63,090	64,000	64,000	0.0%
Accounts worked in the field	50,751	57,000	57,000	0.0%
Meter Reading Services:				
Meter readings	431,339	390,000	430,000	10.3%
Engineering:				
Plats reviewed	62	150	100	-33.3%
Plans reviewed	375	50	450	800.0%
Miss Utility tickets marked	23,545	13,000	17,000	30.8%
Cross-connection inspections	516	550	550	0.0%
# of utility system activations	44	65	65	0.0%

Budget Highlights:

- Public Utilities is proposing a 4.9% rate increase effective July 1, 2016.
- Benefits increased overall in FY 15-16 due to increases for health insurance premiums, however, Other Post Employment Benefits (OPEB) decreased in FY 15-16.
- For FY15-16, the department is adding eight new positions and reclassifying ten positions (including four pending reclassifications from FY14-15).
- The new position requests include one Laborer for the pump station (Sewer Maintenance & Operations division), one Accountant I for the storeroom and one Motor Equipment Operator (MEO) II for water distribution, one safety official position/title to be determined (Administration division), one Customer Service Clerk II (Billing/Customer Service division), one Construction Inspector II (Engineering division), and two Water Meter Tech II (Meter Reading Services division).

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Budget Highlights continued:

- The reclassification requests are as follows:
 - Reclassify one Office Assistant II at the Lake Gaston Water Treatment Plant (WTP) to a Storekeeper I at the NW River WTP (Water Production divisions).
 - Reclassify one Water Meter Technician I to an Office Assistant II*, reclassify a Motor Equipment Operator I to a Customer Service Clerk III*, and reclassify five Crew Supervisor II positions to five Crew Supervisor III positions* for the Water Maintenance & Operations division.
 - Reclassify one Financial/Customer Service Administrator to an Accountant III* for the Administration division.
 - Reclassify one PT Engineering Technician Supervisor I to a FT Engineer I (Engineering division).
- * = Request pending in FY 14-15.
- Public Utilities is increasing funding for Capital Outlay items (new and replacement capital machinery, equipment, and vehicles) for FY 15-16 by \$1,441,800. During the economic downturn, many of the needed replacements were delayed due to budget constraints. Increased funding was provided in FY14-15 to begin this process, and the need to replace older machinery, equipment, and vehicles will continue for FY 15-16 and into future years.
- Public Utilities is anticipating increases in the costs of water production for FY 15-16. Water purchased for resale from other municipalities increased by \$746,000 due to anticipated rate increases, and other water materials and supplies increased by about \$193,000 for the year. Chemical supplies decreased by about \$522,000 due to new operating process efficiencies.
- The Purchased services category increased for FY 15-16 by \$1.1 million to cover projected cost increases for contractual services (\$544,000), general repairs and maintenance contracts for water production and sewer operations (\$230,000), professional services including engineering and lab services (\$177,000), and temporary labor services (\$148,000).
- Maintenance contracts cover items such as: generators, lab equipment, telemetry equipment, and hardware/software. Professional services costs for engineering and lab services increased for FY 15-16 as the department completes new projects, annual service and maintenance, and laboratory services for increased environmental quality standards.
- Temporary labor services are expected to increase for FY 15-16 as the department works to address gaps and vacancies in its permanent staff. In FY 14-15, the department deferred making staff additions and structure changes to further study its resource needs. The additional position and reclassification requests for FY 15-16 represent recommendations from this review.
- The Lake Gaston and NW River Water Production division budgets for FY 15-16 increased by \$376,000 and \$990,000 respectively for increased costs anticipated for personnel, overtime, benefits, purchased services (legal services, contractual services, repairs, temporary labor, and maintenance contracts), water purchased for resale, repair and maintenance supplies for water production, and capital outlays (equipment and improvements).

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Budget Highlights continued:

- The Sewer Maintenance & Operations division budget for FY 15-16 increased by \$1,033,000 for increased costs anticipated for personnel, overtime, benefits, purchased services (contractual services, repairs, maintenance contracts), and capital outlays.
- The Water Maintenance & Operations division budget for FY 15-16 increased by \$604,000 for increased costs anticipated for personnel, overtime, benefits, purchased services (contractual services, repairs, temporary labor, maintenance contracts), and capital outlays.
- The Administration division budget for FY 15-16 increased by \$295,000 for increased costs anticipated for personnel and employee benefits (about \$45,000) and increased costs for the department's share of the city overhead expenses (\$250,000).
- The Billing/Customer Service division budget for FY 15-16 decreased by \$41,000 for cost savings anticipated for postage.
- The Meter Reading Services division budget for FY 15-16 increased by \$108,000 for increased costs for personnel, benefits, purchased services (temporary labor), and capital outlays.
- The Engineering division budget for FY 15-16 increased by \$181,000 for increased costs anticipated for personnel, benefits, and purchased services (contractual services).
- While water and sewer fees can only be used for the distribution, collection, and treatment of water and sewage, the Utilities Department makes certain payments to the City for services it receives. These include:
 - (1) Annual payment of \$750,000 to defray the Department's share of City overhead costs (e.g., finance, budget, and administration). This payment is based on an annual Cost Allocation Report published by Maximus.
 - (2) Internal service charges for information technology, self insurance, and central fleet provided by the City. These charges decreased overall for FY 15-16 by almost \$114,000. Information technology charges decreased by \$58,400, central fleet charges decreased by \$56,000, and self-insurance charges increased by \$800.

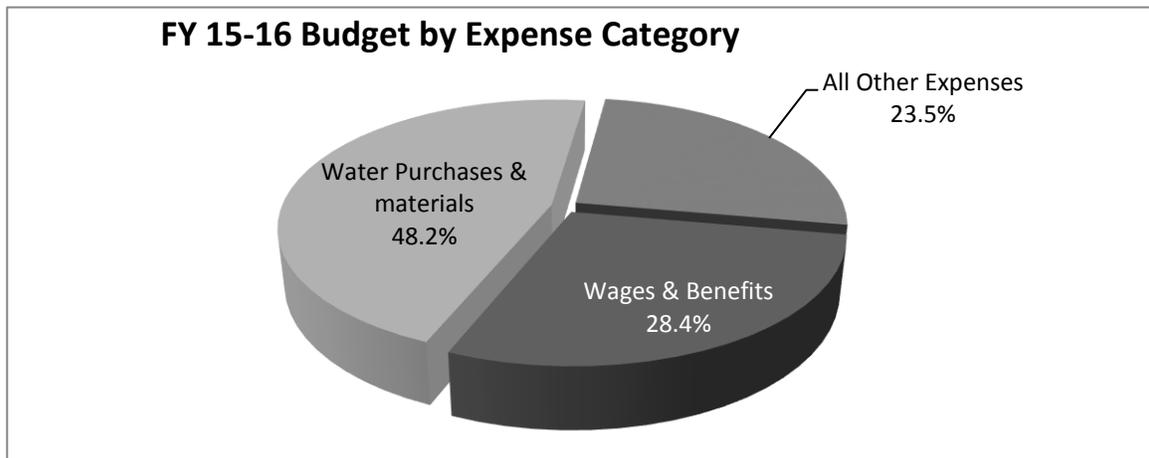
Emerging Budget Issues:

- Uncertainty of regulatory requirements of the Virginia Department of Environmental Quality (DEQ). Public Utilities estimates this will increase costs by \$600,000 a year.
- Rising costs of outsourcing (i.e. lab services and maintenance contracts).
- Final outcome and impact of regionalization from the Hampton Roads Sanitation District has not been determined.
- Increased funding for additional staff requested for FY 16-17 and FY 17-18 will be needed to fully address the department's resource gaps and meet current and future workload needs.
- Increased funding will be needed to fund new and replacement Capital Equipment and Improvements. The department has requested an additional \$1.4 million for FY 15-16, \$2.7 million for FY 16-17, and \$900,000 for FY 17-18.
- Long-term contract costs for the purchase of water from Norfolk and Portsmouth.

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Requirements:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Operating Expenditures				
Salaries and wages	7,916,045	9,302,479	10,021,254	7.7%
Employee benefits (incl. OPEB)	4,262,588	4,555,154	4,902,340	7.6%
Purchased services	2,554,151	3,100,824	4,216,648	36.0%
Overhead allocation	500,000	500,000	750,000	50.0%
Internal service charges	1,573,749	1,783,685	1,670,107	-6.4%
Other expenditures	3,520,194	3,782,900	3,017,281	-20.2%
Water purchases and materials				
Water purchased for resale	19,777,263	19,896,135	20,642,021	3.7%
Water - repair & maintenance supplies	964,341	989,341	1,124,351	13.6%
Water - other operating chemicals	1,802,103	1,979,824	1,458,245	-26.3%
Water - other materials & supplies	(1,625,181)	705,739	898,993	27.4%
Capital outlay	1,415,020	2,323,500	3,765,300	62.1%
Total Operating Expenditures	42,660,274	48,919,581	52,466,540	7.3%
Non-Operating Expenditures:				
Principal & interest	11,624,092	12,217,001	11,832,931	-3.1%
Total Expenses/Requirements:	54,284,366	61,136,582	64,299,471	5.2%



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Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
103	Laborer	10.00	10.00	11.00	1.00
103	Service Dispatcher	1.00	1.00	1.00	0.00
103	Tradeshelper	1.00	1.00	1.00	0.00
104	Housekeeper I	1.00	1.00	1.00	0.00
105	Office Assistant I	0.88	0.88	0.63	-0.25
105	Water Meter Technician I	1.00	1.00	1.00	0.00
106	Laborer/Operator	19.00	19.00	19.00	0.00
106	Water Prod. Maint. Worker	2.00	2.00	2.00	0.00
107	Office Assistant II	2.00	2.00	2.00	0.00
107	Storekeeper I	1.00	1.00	1.00	0.00
107	Water Meter Technician II	7.25	7.25	9.25	2.00
108	Customer Service Mechanic	7.00	7.00	7.00	0.00
108	Motor Equipment Operator I	8.00	8.00	8.00	0.00
109	Customer Service Clerk I	3.63	3.63	3.63	0.00
111	Motor Equipment Operator II	9.00	9.00	10.00	1.00
111	Pump Station Mechanic I	8.00	8.00	8.00	0.00
111	Water Meter Technician III	2.00	2.00	2.00	0.00
112	Building Maint. Mechanic I	1.00	1.00	1.00	0.00
112	Customer Service Clerk II	5.00	5.00	6.00	1.00
112	Laboratory Technician	1.00	1.00	1.00	0.00
113	Account Technician I	1.00	1.00	1.00	0.00
113	Motor Equipment Operator III	2.00	2.00	2.00	0.00
113	Office Specialist II	2.00	2.00	2.00	0.00
114	Crew Leader	9.00	9.00	9.00	0.00
114	Customer Service Clerk III	2.00	2.00	2.00	0.00
114	Electrician II	1.00	2.00	2.00	0.00
114	Pump Station Mechanic II	1.00	1.00	1.00	0.00
114	Utilities Locator	3.00	3.00	3.00	0.00
115	Office Coordinator	2.00	2.00	2.00	0.00
115	Payroll/HR Technician I	1.00	1.00	1.00	0.00
116	Account Technician III	1.00	1.00	2.00	1.00
117	Bacteriologist I	1.00	1.00	1.00	0.00
117	Collection Agent I	1.00	1.00	1.00	0.00
117	Crew Supervisor II	5.00	5.00	5.00	0.00
117	Engineering Technician I	1.00	1.00	1.00	0.00
117	Payroll/ HR Technician II	1.00	1.00	1.00	0.00
117	Storekeeper Supervisor	1.00	1.00	1.00	0.00
117	Water Prod. Maint. Mech.	2.00	2.00	2.00	0.00
118	Crew Supervisor III	1.00	1.00	1.00	0.00
118	Customer Service Supervisor	2.00	2.00	2.00	0.00
118	Electrician III	1.00	1.00	1.00	0.00
118	Utility Electronics Technician I	1.00	1.00	1.00	0.00

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Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
116-119	Class I-III Water Treat. Plant Op.	19.00	19.00	19.00	0.00
119	Construction Inspector II	2.00	2.00	3.00	1.00
119	Cross-Connections Inspector	1.00	1.00	1.00	0.00
120	Bacteriologist II	1.00	1.00	1.00	0.00
120	General Supervisor	13.00	13.00	13.00	0.00
120	Meter Shop Supervisor	1.00	1.00	1.00	0.00
121	Chemist I	2.00	2.00	2.00	0.00
121	Lead Water Treat. Plant Op.	3.00	3.00	3.00	0.00
121	Utility Electronics Tech. II	3.00	4.00	4.00	0.00
123	Accountant I	0.00	0.00	1.00	1.00
123	Chemist II	1.00	1.00	1.00	0.00
123	Engineering Technician III	1.00	1.00	1.00	0.00
123	GIS Specialist	0.00	0.00	0.00	0.00
124	Water Prod. Maint. Supv.	1.00	1.00	1.00	0.00
124	Water Treat. Plant Chief Op.	1.00	1.00	2.00	1.00
125	Accountant II	1.00	1.00	1.00	0.00
126	Customer Service Manager	1.00	1.00	1.00	0.00
126	Title TBD (Safety)	0.00	0.00	1.00	1.00
127	Accountant III	1.00	1.00	2.00	1.00
127	Administrative Assistant III	1.00	1.00	1.00	0.00
127	Engineer I	1.00	1.00	1.00	0.00
127	Engineering Specialist I	0.00	0.00	0.00	0.00
127	Engineering Technical Supvr. I	1.50	1.50	1.50	0.00
127	GIS Analyst	1.00	1.00	1.00	0.00
128	Wastewater Collection Super.	1.00	1.00	1.00	0.00
128	Wastewater Pump Super.	1.00	0.00	0.00	0.00
128	Wastewater Reliability Super.	1.00	1.00	1.00	0.00
128	Water Distribution Super.	1.00	1.00	1.00	0.00
128	Water Quality Supervisor	1.00	1.00	1.00	0.00
128	Water Service Superintendent	1.00	1.00	1.00	0.00
129	Engineer II	3.00	3.00	3.00	0.00
129	Engineer II (SP EDP) *	1.00	1.00	1.00	0.00
129	Systems Analyst I	1.00	1.00	1.00	0.00
130	Fiscal Administrator	1.00	1.00	1.00	0.00
131	Engineer III	2.00	3.00	3.00	0.00
131	Financial/Cust. Svcs. Admin.	1.00	1.00	0.00	-1.00
132	Systems Analyst II	1.00	1.00	1.00	0.00
135	Engineer V	1.00	1.00	1.00	0.00
135	Water Resource Mgmt. Admin.	1.00	1.00	1.00	0.00
135	Water/Wastewater Admin.	1.00	1.00	1.00	0.00
137	Assistant Director	1.00	1.00	1.00	0.00
142	Director of Public Utilities	1.00	1.00	1.00	0.00
Total Department Personnel		210.26	212.26	222.01	9.75

* This position is a "Special Project" (SP) position included and funded in the Capital Improvement Plan (CIP).

This position was added in the FY 14-18 CIP.

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Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
501	<u>Operations Fund</u>				
	Fines and Forfeitures	5,791	0	0	0.0%
	Charges for Services	698	0	0	0.0%
	Miscellaneous Revenue	402	0	0	0.0%
	Subtotal	6,891	-	-	0.0%
510	<u>Revenue Fund</u>				
	Use of Money and Property	1,169,284	1,510,320	1,303,212	0.0%
	Charges for Services	65,494,652	61,042,000	67,426,800	10.5%
	Miscellaneous Revenue	147,192	54,000	50,000	-7.4%
	Recovered Costs	759	0	0	0.0%
	Federal Aid	605,819	652,820	652,820	0.0%
	Subtotal	67,417,706	63,259,140	69,432,832	9.8%
	Total Resources	67,424,597	63,259,140	69,432,832	9.8%
	Use of Fund balance	-	-	-	0.00%
	Total Resources	67,424,597	63,259,140	69,432,832	9.76%
	Use of Resources				
	Operations	54,284,366	61,136,582	64,299,471	5.2%
	Transfers to Capital Projects	2,257,532	950,000	3,298,834	247.2%
	Contribution to Fund Balance	10,882,699	1,172,558	1,834,527	56.5%
		67,424,597	63,259,140	69,432,832	9.76%
Budget by Fund:		FY 13-14	FY 14-15	FY 15-16	Change from
		Actual	Budget	Budget	prior year
	501 Operations Fund	42,851,975	48,919,581	52,466,540	7.3%
	509 Revenue Bond	2,681,318	2,690,281	2,691,411	0.0%
	512 Subordinate Debt	8,751,073	9,526,720	9,141,520	-4.0%
	Total by Fund	54,284,366	61,136,582	64,299,471	5.2%

Notes:

Excess revenues will fall to Public Utilities fund balance until needed for capital projects. Within the Public Utilities group of funds, there is an appropriation for Capital projects for \$3,298,834 for FY 2015-16.

Public Works

112040

Description:

The department of Public Works consists of 17 divisions including two enterprise (business-like) funds. The remaining divisions are part of the City's General Fund.

Public Works provide services that are vital to the operations of the City of Chesapeake and include collection and recycling of solid waste; design, review, approval and inspection of development plans for the construction of roads, bridges and major highways; installation, repair, and maintenance of traffic signals, signs, and pavement markings; street cleaning; and storm water management. A complete list of department programs appears below.

Code	Program Title	Program Description
41100	Administration	Provides leadership, policy direction, planning, coordination, and control of all activities and services within Public Works.
41101	Resource Management	Coordinates the department's Operating and Capital Improvement Budgets, provides payroll and accounts payable services, and reinforces safety rules, policies and procedures.
41110	Engineering	Provides design, review, inspection, and approval of development plans for transportation, bridges, stormwater, and VDOT projects.
41200	Street Maintenance	Maintains and repairs the City's right-of-way and maintains readiness of the Public Works Emergency Operations Center.
41210	Bridges & Structures	Operates, maintains, and repairs the City's bridges and related structures.
41310	Drainage	Maintains and improves existing drainage (pipe) systems within the City's right-of-ways.
41400	Traffic Operations	Provides for the safe, efficient, and convenient movement of vehicles and cargo on the City's roadways in accordance with State and Federal manuals of uniform traffic control devices through the installation, maintenance, and repair of traffic signals, signs, and pavement markings.
41700	Contractual Services	Manages the large contracts such as grass mowing, street paving, and repairs for divisions within Public Works and other departments throughout the City.
41800	Operations	Provides routine and emergency repair of streets, highways, bridges, storm drainage, and traffic control devices.
42300	Solid Waste Collection	Provides refuse collection to City residents.
42301	Solid Waste Disposal	Disposes of residential and municipal refuse and recyclables through the Southeastern Public Service Authority (SPSA) and private contractors.

Public Works

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Code	Program Title	Program Description
43101	Facilities Management-Maintenance	Ensures all City buildings are safe, functional, and productive working environments.
43102	Facilities Management-Administration & Building Construction	Executes the capital construction program for buildings and parks as approved by the City Council and prepares budget estimates for the annual facilities construction program.
41600 and 94450	Chesapeake Transportation System (CTS) including Renewal & Replacement <i>an Enterprise Fund</i>	Operates and maintains the Chesapeake Transportation System (CTS), including the Expressway toll road and toll collection equipment.
61000, 61001, and 61002	Stormwater (SW) Management Operations include: Operations; Environmental Quality; and Engineering <i>an Enterprise Fund</i>	Provides installation and maintenance of ditches and pipes, repair of cave-ins, and the inspection and remediation of erosion/sediment to detention/retention basins. The program also provides cleaning of streets constructed with curbs/gutter to catch and remove pollutants.

Budget by Program		FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Operating Expenditures:					
41100	Administration	671,157	1,088,380	1,028,792	-5.5%
41101	Resource Management	854,618	784,354	795,868	1.5%
41110	Engineering	6,926,682	7,854,485	3,221,642	-59.0%
41200	Street Maintenance	4,957,176	5,447,993	6,265,692	15.0%
41210	Bridges & Structures	2,386,908	3,033,067	3,142,277	3.6%
41310	Drainage	1,762,645	2,236,526	3,366,503	50.5%
41400	Traffic Operations	1,409,856	1,960,423	6,446,264	228.8%
41600	Ches. Transport. System (CTS)	2,823,214	4,046,518	4,556,598	12.6%
41700	Contractual Services	6,769,043	8,207,878	7,855,732	-4.3%
41800	Operations	550,881	958,792	1,003,974	4.7%
42300	Solid Waste Collection	8,024,191	8,185,738	8,609,638	5.2%
42301	Waste Disposal & Recycling	14,393,352	14,916,657	14,960,919	0.3%
43101	Facilities - Maintenance	3,337,309	4,125,615	4,213,184	2.1%
43102	Facilities - Building Constrn.	421,254	422,336	437,404	3.6%
61000	Stormwater Operations	6,762,649	8,455,439	12,136,163	43.5%
61001	SW-Environmental Quality	569,057	954,340	1,282,005	34.3%
61002	Stormwater Engineering	-	959,308	1,149,121	19.8%
Total Operating Expenditures		62,619,992	73,637,849	80,471,776	9.3%
Non-Operating Expenditures:					
41600	CTS Debt Service	5,173,472	774,250	774,250	0.0%
Total By Program		67,793,464	74,412,099	81,246,026	9.2%

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Goals:

- Advise Management and Council on key issues and trends that sustain more efficient operations.
- Provide quality, courteous, and efficient customer service to our customers.
- Provide a transportation network that minimizes congestion, promotes alternate travel modes, and maximizes operating efficiency.
- Provide timely and cost effective civil engineering services which include consultation, land surveying, and property acquisition.
- Develop cost saving alternatives for operating and capital improvements.
- Procure and administer contracts that will enhance the efficiency of routine and emergency maintenance and operations relative to transportation, stormwater, drainage, bridges, structures, sidewalks, curbs, and gutters.
- Exceed federal and state safety requirements Occupational Safety and Health Administration and Virginia Occupational Safety and Health Administration (OSHA and VOSHA) for the ongoing safety of our citizens and employees.
- Exceed the expected levels of compliance with the City’s Virginia Pollutant Discharge Elimination System (VPDES).
- Provide environmentally sound collection and disposal of municipal solid waste, yard waste and recyclables.

Performance Measures	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Resource Management:				
# citizen requests	18,686	14,000	14,000	0.0%
# of vehicle accidents	77	50	50	0.0%
# of personal injuries	87	35	35	0.0%
# of other claims	11	-	-	0.0%
# of vendor payments	12,947	14,000	14,000	0.0%
Engineering:				
# of City projects designed	27	20	25	25.0%
# of City projects constructed	11	16	12	-25.0%
# of requests for street lights	35	40	40	0.0%
# of parcels/easements acquired	91	150	130	-13.3%
# of survey requests completed	70	65	65	0.0%
# of traffic studies completed	462	500	485	-3.0%
# of single hauling permits processed	1,940	1,700	2,057	21.0%
# of blanket hauling permits processed	346	500	360	-28.0%
# of in-house Stormwater designs	17	22	20	-9.1%
# of traffic inquiries received	1,203	1,000	1,250	25.0%
# of water quality permits received	8	16	10	-37.5%

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Performance Measures continued	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Engineering (continued):				
# of jurisdictional determinations received	1	8	2	-75.0%
# Chapter 17 PFM ESAs reviewed	50	50	50	0.0%
# of NEPA actions completed	1	1	2	100.0%
# of CBPA Enforcement Cases Investigated	17	20	15	-25.0%
# of Chapter 17 FOIAs Processed	86	70	75	7.1%
Street Maintenance:				
# of work orders generated	6,569	6,800	6,800	0.0%
New lane miles added to maintenance	1.78	12	12	0.0%
Linear feet of sidewalks repaired	2,549	3,000	3,000	0.0%
Linear feet curb/gutter repaired	1,674	3,500	3,500	0.0%
# of potholes repaired	11,550	9,000	9,000	0.0%
Bridges & Structures:				
# of work orders generated	1,167	1,000	1,000	0.0%
# of bridge openings	17,500	17,500	17,500	0.0%
Bridges/overpasses maintained	96	96	96	0.0%
% of bridges/overpasses inspected as scheduled	100%	100%	100%	0.0%
# of vessels passed	36,000	36,000	36,000	0.0%
Drainage:				
# of work orders generated	3,359	1,500	1,500	0.0%
# of catch basins cleaned & repaired	750	1,000	1,000	0.0%
Linear feet of ditch cleared by crew	38,208	40,000	38,000	-5.0%
Linear feet of pipes rehabilitated	25,000	50,000	50,000	0.0%
Linear feet of ditches re-graded	26,982	40,000	38,000	-5.0%
Cave-in requests received	591	525	525	0.0%
Cave-ins repaired	450	520	520	0.0%
Traffic Operations:				
# of work orders generated	3,873	5,700	5,700	0.0%
Signs repaired, replaced or installed	7,520	4,500	4,500	0.0%
Lanes miles painted	81	150	150	0.0%
Chesapeake Expressway:				
Manual toll transactions	1,213,905	1,219,574	1,109,467	-9.0%
Non-discounted electronic toll transactions	989,677	997,833	1,285,915	28.9%
Discount transactions	1,439,823	1,478,271	1,596,921	8.0%

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Performance Measures continued	FY 13-14 Actual	FY 14-15 Budget	FY 14-15 Budget	Change from prior year
Contractual Services:				
# of work orders generated	320	320	320	0.0%
Lane miles of roadway resurfaced	35	50	50	0.0%
Shoulder miles mowed	5,698	6,879	6,879	0.0%
Acres of medians/open areas mowed	2,234	2,378	2,378	0.0%
Ditch miles of backslopes mowed	947	930	930	0.0%
Cave-ins repaired	106	140	140	0.0%
Trees removed	18	15	15	0.0%
Linear feet of ditch cleaning (snag & drag)	15,000	15,000	15,000	0.0%
Solid Waste Collection:				
Tons of refuse collected (Garbage)	91,375	96,000	96,000	0.0%
Operating & Maintenance costs/ton	\$88.92	\$89.26	\$89.26	0.0%
Solid Waste Disposal:				
Yard waste tonnage	5,000	5,000	5,000	0.0%
Disposal cost per ton	\$125.00	\$125.00	\$125.00	0.0%
SPSA recycling/yard waste tonnage	16,171	17,326	17,326	0.0%
Facilities Management Maintenance:				
Total square feet of buildings maintained	1,645,073	1,663,073	1,663,073	0.0%
Maintenance backlog	\$3,561,800	\$4,200,000	\$4,200,000	0.0%
Facilities Management Administration & Building Construction:				
Planning studies underway	2	2	2	0.0%
Designs underway	10	8	8	0.0%
Minor Construction (\$10K-\$50K)				
Underway	7	7	7	0.0%
Major Construction (> \$50,000) underway	9	8	8	0.0%
Stormwater Management Operations:				
# of stormwater service requests	834	800	800	0.0%
Linear feet of pipes washed	2,575	100,000	100,000	0.0%
Detention/retention basins inspected	704	600	600	0.0%
# of erosion/sediment control inspections	5,484	4,100	4,100	0.0%
Curb miles swept	4,491	5,030	5,030	0.0%

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Budget Highlights:

- The CTS Debt Service Budget does not include debt service payments for the 2012 Bond refunding of the old Chesapeake Expressway Toll-Revenue Bonds and the financing of the new Dominion Blvd. Steel Bridge Capital Project. Practically all of the \$4.46 million will be capitalized as construction period interest.
- Public Works has increased spending plans for new and replacement capital machinery, equipment, and vehicles for FY 15-16. During the economic downturn, many of the needed replacements were deferred due to budget constraints. Replacements of older machinery, equipment, and vehicles will continue in future years.
- Beginning with FY 14-15 the Administration Program absorbed the City's allocated Internal Service Charges (i.e. Information Technology (IT), City Garage, and Self-Insurance) for the Public Works department General Fund programs. The decrease in the program for FY 15-16 is a reduction in Information Technology charges.
- Public Works continues to review and reclassify the department's personnel to best meet service demands, while limiting the need for new positions. The Engineering division is transferring (16) sixteen positions to Traffic Operations, while the Chesapeake Transportation system gears up for the opening of Dominion Blvd.
- The Contractual Services division will reduce some paving and resurfacing activities in order for the department to purchase much needed replacement equipment in the Drainage and Street Maintenance divisions.
- The Stormwater enterprise fund will replace equipment including two street sweepers, a pipe washer, and two suction vacuor trucks. This represents the significant portion of the increase for FY 2015-16. Funding is also increased for contractual services related to debris removal, along with five (5) additional positions for inspections to ensure adequate erosion sediment control compliance.
- Contracted Professional Services increased \$876,000 for Public Works for FY 15-16. This increase includes some of the following:
 - \$630,000 for Stormwater debris and tree removal including beaver dam removal at an estimated 30 sites.
 - \$465,700 for Chesapeake Transportation System for annual renewal and maintenance of the Chesapeake Expressway. In recent years renewal and replacement spending was much greater, because it included a three year repaving of the entire roadway. Spending for the hazardous material and HVAC maintenance was moved to Maintenance Contracts.
 - Reduction of (\$34,700) in Building Maintenance for testing of the fire system.

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Budget Highlights (cont.):

- Repairs decreased by \$1.2 million; \$750,000 in the repaving budget, and \$319,000 in the Stormwater budget, both of which have been deferred in order to purchase replacement equipment and vehicles. The final large decrease was (\$64,000) toward bridge piling repairs.
- The increase in Maintenance Contracts of \$133,000 is for the Chesapeake Transportation System's HVAC septic system.
- Supplies and Materials in total for the department increased by \$100,000, there is variation between individual programs; highlights are as follows:
 - An increase of \$10,000 for small equipment purchases for the Bridges division.
 - A general increase in the cost of repair parts of \$8,000 for Drainage.
 - A general increase of \$4,500 in custodial and uniform supplies for Traffic Operations.
 - Software supplies increased for the Engineering division by \$3,100 as well as the budget for printers, monitors, and other general office supplies \$5,700.
 - General increases in office, computer, small equipment, and uniform supplies totaling \$15,500 for the Chesapeake Transportation system as they gear up for the opening of the Dominion Boulevard toll facility.
 - A \$5,000 increase in Stormwater uniform budget, as well as almost \$50,000 for small furniture and equipment purchases, \$9,000 for office supplies, and \$21,000 for computer and software supplies for the five additional staff positions. This is tempered by a reduction in computer equipment of (\$30,000), because FY 15 included one-time purchases of tablet computers for inspection and engineering staff.
- Finally, the proposed equipment and vehicle purchases included in the almost \$5.7 million capital outlay budget for FY 15-16 are as follows:
 - Streets Division:** (1) Back-Hoe, (2) plow/spreader with snow package attachments, (4) crew cab work trucks, (2) Motorgraders, and (2) small excavators for a total estimated capital outlay of \$866,000.
 - Stormwater:** (2) suction vacor trucks, (4) extended cab pickup trucks, (2) combination crash cushion trailers, (1) 4x4 crew cab truck, (4) extended cab pickup trucks, (4) mid-sized SUVs, (2) street sweepers, (1) industrial pipe washer, and (1) heavy duty dump truck. Total estimated capital outlay of \$2,778,000.
 - Chesapeake Transportation System:** 50 foot-reach bucket truck at an estimated cost of \$100,000.
 - Traffic Engineering:** One Thermoplastic trailer for \$70,000.
 - Facilities Maintenance:** Replacement of HVAC systems, water heaters, roofs, fire and security alarms systems and pumps for total budget of \$300,000
 - Bridges:** Pump and motor for Great Bridge Bridge and the Triple Decker Bridge at an estimated cost of \$200,000.
 - Drainage:** (2) crew cab truck (one with plow), (1) extended cab truck, (1) Grader, and (2) pickup trucks for a \$1,390,000 budget.

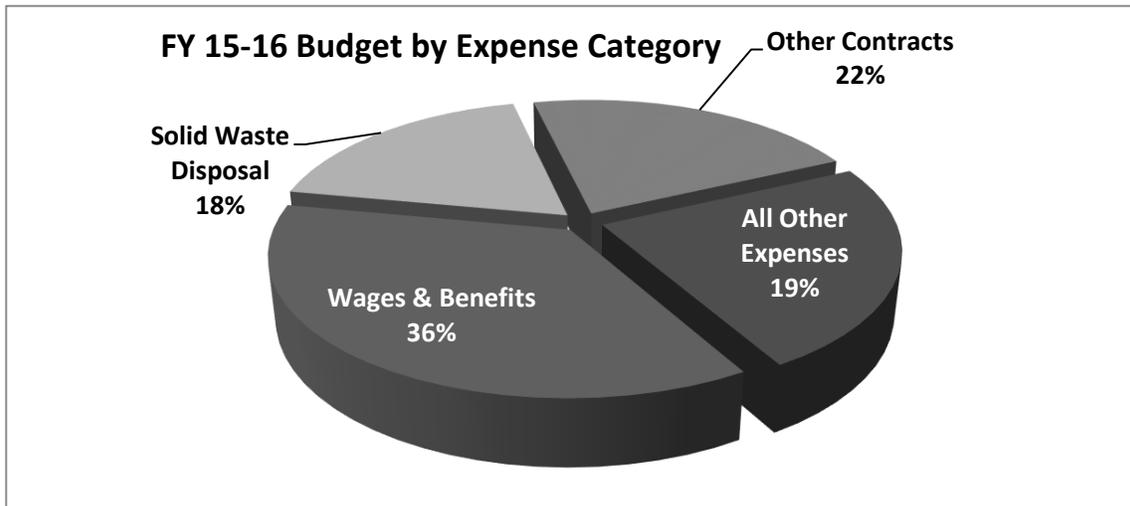
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Requirements:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
Operating Expenditures:				
Salaries and wages	15,425,268	18,090,462	19,230,840	6.3%
Employee benefits *	7,133,665	9,722,685	9,956,427	2.4%
Purchasing and Contract Services				
Waste Management	11,676,617	12,149,793	12,149,793	0.0%
Green Waste Recycling	2,412,645	2,634,527	2,678,789	1.7%
Contracted Professional Services	5,006,384	7,193,784	8,069,560	12.2%
Repairs	5,887,516	7,890,480	7,020,068	-11.0%
Maintenance Contracts	855,067	946,154	1,083,494	14.5%
Temporary labor services	575,030	650,983	684,270	5.1%
Equipment rental and other	548,172	540,280	617,051	14.2%
Internal service charges	7,411,518	7,281,080	7,698,346	5.7%
Utilities, telecomm, and postage	3,819,678	4,495,627	4,530,763	0.8%
Supplies & materials	1,083,685	935,494	1,035,375	10.7%
Capital outlay	784,747	1,106,500	5,717,000	416.7%
Total Operating Expenditures	62,619,992	73,637,849	80,471,776	9.3%
Non-Operating Expenditures:				
Principal and interest	5,173,472	774,250	774,250	0.0%
	67,793,464	74,412,099	81,246,026	9.2%

* Employee Benefits includes Other Post Employee Benefits beginning in FY 14-15

Purchased services includes street paving, grass mowing, and solid waste disposal contracts.



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Personnel:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
103	Laborer	26.00	28.00	32.00	4.00
104	Toll Collector	23.13	22.88	21.90	-0.98
104	Housekeeper	0.50	0.50	0.50	0.00
105	Bridge Operator (incl substitutes)	20.28	20.28	15.65	-4.63
105	Office Assistant I	2.13	2.13	2.13	0.00
105	Security Officer I	1.38	1.38	1.38	0.00
106	Laborer/Operator	21.00	22.00	22.00	0.00
106	Sign Fabricator I	1.00	1.00	1.00	0.00
106	Custodian/Groundskeeper	1.00	1.00	0.00	-1.00
107	Waste Management Worker I	10.00	10.00	10.00	0.00
108	Motor Equipment Operator I	5.00	5.00	5.00	0.00
108	Survey Party Aide	1.00	1.00	1.00	0.00
109	Customer Service Clerk I	1.80	1.80	1.80	0.00
109	Office Specialist I	3.00	3.00	3.00	0.00
110	Bridge Maintenance Mechanic I	2.00	2.00	4.00	2.00
110	Sign Fabricator II	1.00	1.00	1.00	0.00
110	Toll Collection Assistant Supv.	3.00	3.00	3.63	0.63
111	Motor Equipment Operator II	31.00	32.00	34.00	2.00
111	Storekeeper II	1.00	1.00	1.00	0.00
111	Waste Management Operator I	12.00	12.00	12.00	0.00
112	Bridge Maint. Mechanic II	5.00	5.00	6.00	1.00
112	Customer Service Clerk II	2.00	1.00	1.00	0.00
112	Facilities Maintenance Tech. I	7.00	7.00	8.00	1.00
112	Waste Management Operator II	39.00	39.00	38.00	-1.00
113	Account Technician I	4.00	4.00	4.00	0.00
113	Drafting Technician I	1.00	1.00	1.00	0.00
113	Motor Equipment Operator III	25.00	25.00	25.00	0.00
113	Safety Inspector I	1.00	2.00	3.00	1.00
113	Survey Party Technician	3.00	3.00	3.00	0.00
113	Traffic Signal Technician I	3.00	3.00	3.00	0.00
113	Office Specialist II	1.00	1.00	1.00	0.00
114	Account Technician II	8.00	8.00	7.00	-1.00
114	Crew Leader	14.50	18.50	18.50	0.00
114	Electrician II	1.00	1.00	1.00	0.00
114	Toll Collection Supervisor	4.00	4.00	4.00	0.00
115	Facilities Maintenance Tech. II	6.00	6.00	6.00	0.00
115	Office Coordinator	2.00	2.00	1.00	-1.00
115	Waste Management Inspector	2.00	2.00	2.00	0.00
116	Account Technician III	3.00	4.00	5.00	1.00
116	Crew Supervisor I	9.00	9.00	9.00	0.00
116	Customer Support Tech. I	2.00	2.00	2.00	0.00
116	Motor Equipment Operator IV	2.00	1.00	1.00	0.00
116	Motorized Equipment Specialist	1.00	1.00	1.00	0.00

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Personnel Continued:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
117	Payroll/Human Resources Technician II	0.00	0.00	1.00	1.00
117	Account Supervisor	1.00	1.00	0.00	-1.00
117	Construction Inspector I	1.00	1.00	1.00	0.00
117	Crew Supervisor II	6.00	6.00	6.00	0.00
117	Engineering Technician I	2.00	2.00	2.00	0.00
117	Facilities Maintenance Tech. III	2.00	2.00	2.00	0.00
117	Mechanic II	0.00	1.00	0.00	-1.00
117	Storekeeper Supervisor	1.00	1.00	1.00	0.00
117	Survey Party Supervisor	2.00	2.00	2.00	0.00
117	Traffic Signal Technician II	2.00	2.00	2.00	0.00
118	Electrician III	1.00	1.00	1.00	0.00
118	Welder	1.00	1.00	2.00	1.00
118	Engineering CADD Tech. II	3.00	3.00	3.00	0.00
118	Procurement Specialist I	1.00	1.00	1.00	0.00
119	Administrative Assistant I	3.00	3.00	4.00	1.00
119	Engineering Technician II	4.00	4.00	4.00	0.00
119	Safety Inspector II	1.00	1.00	1.00	0.00
119	Construction Inspector II	13.00	12.00	14.00	2.00
120	General Supervisor	10.00	11.00	11.00	0.00
121	Assistant Right-of-Way Agent	3.00	3.00	3.00	0.00
121	Business Application Specialist I	0.00	0.00	1.00	1.00
121	Chief Survey Party Supervisor	1.00	1.00	1.00	0.00
121	Construction Inspector III	3.00	3.00	6.00	3.00
121	Customer Support Technician II	1.00	1.00	0.00	-1.00
121	Engineering CADD Technician III	1.00	1.00	1.00	0.00
121	Utility Electronics Technician II	1.00	1.00	1.00	0.00
122	Public Works Info. Spec.	1.00	1.00	1.00	0.00
123	Electronic/Comm. Supv.	1.00	1.00	1.00	0.00
123	GIS Specialist	1.00	1.00	1.00	0.00
123	Engineering Technician III	6.00	6.00	6.00	0.00
123	Facilities Supervisor	1.00	1.00	1.00	0.00
125	Construction Inspector Supv.	4.00	4.00	4.00	0.00
125	Accountant II	1.00	1.00	1.00	0.00
125	Engineer Technician IV	3.00	3.00	4.00	1.00
126	Customer Service Manager	1.00	1.00	2.00	1.00
126	Waste Mgmt. Operations Supt.	1.00	1.00	1.00	0.00
127	Accounting Administrator	1.00	1.00	1.00	0.00
127	Administrative Assistant III	2.00	2.00	2.00	0.00
127	Engineering Specialist I	3.00	3.00	3.00	0.00
127	Engineering Technical Supv. I	1.00	1.00	1.00	0.00
127	Traffic Operations Supt.	1.00	1.00	1.00	0.00
127	Engineer I	5.00	4.00	2.00	-2.00
127	Environmental Specialist I	1.00	2.00	2.00	0.00

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Personnel Continued:		FY 13-14	FY 14-15	FY 15-16	Change from
Grade	Positions	Actual	Budget	Budget	prior year
128	Assistant Streets Administrator	1.00	1.00	1.00	0.00
128	Stormwater Superintendent	1.00	1.00	1.00	0.00
128	Environmental Coordinator	1.00	1.00	1.00	0.00
129	Environmental Specialist II	1.00	1.00	1.00	0.00
129	Facility Maintenance Supt.	1.00	1.00	1.00	0.00
129	Right-of-Way Agent	1.00	1.00	1.00	0.00
129	Engineer II	6.00	6.00	7.00	1.00
130	City Surveyor	1.00	1.00	1.00	0.00
130	Fiscal Administrator	2.00	2.00	2.00	0.00
130	GIS Senior Analyst	1.00	1.00	1.00	0.00
130	Toll Operations Manager	1.00	1.00	1.00	0.00
131	Engineer III	5.00	5.00	5.00	0.00
133	Project Manager	7.00	6.00	6.00	0.00
133	Waste Management Admin.	1.00	1.00	1.00	0.00
134	Engineer IV	1.00	1.00	1.00	0.00
135	Construction Facilities Mgr.	1.00	1.00	1.00	0.00
135	Expressway Administrator	1.00	1.00	1.00	0.00
135	Engineer V	1.00	1.00	1.00	0.00
135	Municipal Facilities Admin.	1.00	1.00	1.00	0.00
135	Streets & Bridges Administrator	1.00	1.00	1.00	0.00
135	Stormwater Administrator	1.00	1.00	1.00	0.00
137	Operations Manager	1.00	1.00	1.00	0.00
138	Asst. Director PW/City Engineer	1.00	1.00	1.00	0.00
142	Director of Public Works	1.00	1.00	1.00	0.00
999	Summer Intern (Mgmt. Analyst)	0.00	0.00	0.25	0.25
Department Personnel		450.72	458.47	468.73	10.26

The following positions are "Special Project" (SP) positions included and funded in the Capital Improvement Plan (CIP). They were added in the FY14-18 CIP.

Grade	Positions	FY 13-14	FY 14-15	FY 15-16	Change from
		Actual	Budget	Budget	prior year
113	Office Spec. II - (SP/Dom. Blvd.)*	1.00	1.00	1.00	0.00
117	Eng. Tech. I - (SP/Dom. Blvd.)*	1.00	1.00	1.00	0.00
131	Engineer III - (SP/Dom. Blvd.)*	0.63	0.63	0.63	0.00
133	Project Mgr. - (SP/Dom. Blvd./VC)*	1.00	1.00	1.50	0.50
135	Engineer V - (SP/Dom. Blvd.)*	1.00	1.00	1.00	0.00
Special Project Personnel		4.63	4.63	5.13	0.50
Total Department Personnel		455.35	463.10	473.86	10.76

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Operating Revenues		FY 13-14	FY 14-15	FY 15-16	Change from
Fund	Resource	Actual	Budget	Budget	prior year
100	<u>General Fund</u>				
	Fines and Forfeitures	438,854	400,000	438,900	0.0%
	Use of Money and Property	45,519	41,390	38,000	0.0%
	Charges for Services	479,830	521,044	319,300	0.0%
	Miscellaneous Revenue	30,069	40,627	29,200	0.0%
	Recovered Costs	18,397	10,000	100,200	0.0%
	State Other Categorical Aid	31,145,442	31,755,412	33,284,580	0.0%
	Total Revenues	32,158,112	32,768,473	34,210,180	0.0%
	General Fund Support	20,306,960	26,453,771	27,137,709	2.6%
	Total Resources	52,465,072	59,222,244	61,347,889	3.59%
	Use of Resources				
	Operations	52,465,072	59,222,244	61,347,889	3.6%
	Contribution to Fund Balance	-	-	-	N/A
		52,465,072	59,222,244	61,347,889	3.59%
520	<u>Stormwater Operations</u>				
	Permits, Privilege & License Fees	0	0	100,000	0.0%
	Use of Money and Property	160,331	150,000	0	0.0%
	Charges for Services	15,183,907	15,155,996	15,530,700	0.0%
	Total Revenues	15,344,239	15,305,996	15,630,700	0.0%
	Use of Fund balance	-	-	4,002,589	100.00%
	Total Resources	15,344,239	15,305,996	19,633,289	28.27%
	Use of Resources				
	Operations	7,331,706	10,369,087	14,567,289	40.5%
	Transfers to Capital Projects	5,850,000	4,936,165	5,066,000	2.6%
	Contribution to Fund Balance	2,162,533	744	-	-100.0%
		15,344,239	15,305,996	19,633,289	28.27%
525	<u>Chesapeake Transportation System</u>				
	Use of Money and Property	58,900	10,000	10,000	0.0%
	Charges for Services	10,462,177	10,659,513	11,614,924	9.0%
	Recovered Costs	13,547	15,000	10,000	-33.3%
	Total Revenues	10,534,624	10,684,513	11,634,924	0.0%
	Use of Fund balance	14,791,225	-	-	0.00%
	Total Resources	25,325,849	10,684,513	11,634,924	8.90%
	Use of Resources				
	Operations	7,996,687	4,820,768	5,330,848	10.6%
	Transfers to Capital Projects	17,329,162	690,000	-	-100.0%
	Contribution to Fund Balance	-	5,173,745	6,304,076	21.8%
		25,325,849	10,684,513	11,634,924	8.90%

Public Works

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Budget by Fund:	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget	Change from prior year
100 General Fund	52,465,072	59,222,244	61,347,889	3.6%
520 Stormwater Operations	7,331,706	10,369,087	14,567,289	40.5%
525 Transportation System	7,996,687	4,820,768	5,330,848	10.6%
Total by Fund	67,793,464	74,412,099	81,246,026	9.2%

Notes:

The Stormwater Operations fund and Chesapeake Transportation System are Enterprise Funds. Revenues are restricted for specific use within each of these funds. Please see the Approved Capital Improvement Plan Fiscal Year 2015-2019 for a complete list of planned projects. The Stormwater Operations fund will fund \$4.9 million for capital improvements, and the Chesapeake Transportation System will fund \$690,000 for capital improvements.

Transfers to the Capital Fund	FY 13-14 Actual	FY 14-15 Budget	FY 15-16 Budget
Stormwater	5,850,000	4,936,165	5,066,000
Transportation System	17,329,162	690,000	0